# The Great Trough in Unemployment: A Long-Term View of Unemployment, Inflation, Strikes, and the Profit/Wage Ratio

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The third quarter of the twentieth century with full employment in most Western countries is a historically unique period, forming The Great Trough in unemployment. This article analyses the beginning, continuation, and demise of The Great Trough, contrasting a supply-and-demand framework derived from economic theory with a power-sensitive approach focusing on long-term positive-sum conflicts involving major interest and reflected in unemployment, inflation, industrial disputes, and the functional distribution of national income. Comparative empirical data from eighteen countries are used in analyses of hypotheses implied by the different theoretical perspectives.

### 1. THE GREAT TROUGH AND ITS EXPLANATION

In the Western countries, the labor market forms the context in which citizens create the wealth of nations and participate in distributive processes generating socioeconomic stratification and inequality. For most individuals of working age,

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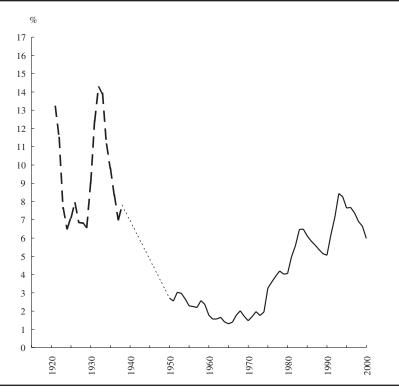


Figure 1. The Great Trough in unemployment.

Note: 1921-38: Average for Sweden and the United Kingdom. 1950-2000: Average for Australia, Austria, Belgium, Denmark, Finland, France, Germany, Japan, the Netherlands, New Zealand, Norway, Sweden, Switzerland, and the United Kingdom.

gainful employment is the foundation for participation in distributive strife. This foundation is, however, highly precarious and under permanent risk of succumbing to unemployment. In market economies, variations in levels of unemployment over time and among countries are therefore of key interest for the analysis of distributive strife and inequality.

Scholarly attempts to explain the causes of unemployment have typically focused on recent periods. If we extend the time perspective to include the whole twentieth century, we find that in most Western countries, short-term variations in unemployment levels are superimposed as ripples on the long waves of unemployment. Here we discover an overlooked but clearly deviant time period—roughly simultaneous in most of them—when what can be called The Great Trough in unemployment comes forth. The Great Trough was created when from traditionally very high levels, unemployment rates drastically fell during the first decade after the end of the Second World War and when after a quarter century of full employment, these rates dramatically rose after the first half of the 1970s (see Figure 1). Both at the beginning and the end of The Great Trough we

do, however, find interesting differences among countries, with the United States significantly deviating from most other Western countries.

The beginning as well as the demise of The Great Trough have taken both citizens and social scientists by surprise. Thus, for example, basing his views on the recurring experiences of mass unemployment during the half-century before the Second World War, the British social reformer William Beveridge saw 8.5 to 10 percent as a realistic estimate of unemployment levels likely to dominate in postwar Britain.<sup>2</sup> Here Beveridge reflected a consensus shared by most policy makers and economists up to that time: like original sin, unemployment is a subject for regret, not for reform. Only a couple of years later, however, as an effect of the spread of Keynesian ideas, Beveridge proclaimed full employment—defined as an unemployment level below three percent—as a goal for British postwar policy.<sup>3</sup> The first decade of the postwar era ushered in the "Golden Age" of Western capitalism, and after the mid-1950s, full employment in the Beveridgian sense came to prevail in most though not all Western countries.

Among policy makers as well as economists, the new consensus view was that unemployment is a curable disease; economic policy should focus on maintaining full employment, and a long-run trade-off between unemployment and the rate of inflation was assumed. Social scientists such as Gunnar Myrdal and Arthur Okun were among the many observers who believed that the pattern of recurrent high unemployment had become obsolete since governments now wanted to have full employment and knew how to achieve it. Policy makers saw preferences for full employment in the electorate as major forces pressing for such a policy stance. As formulated by Anthony Crosland, a leading British Labour politician, "Any Government which tampered seriously with the basic structure of the full-employment Welfare State would meet with a sharp reverse at the polls." The arrival of full employment, breaking the long tradition of recurring mass unemployment, can be seen as a silent revolution, reshaping distributive processes and citizens' life chances.

The Great Trough ended in connection with the oil shocks in 1973 and 1979, and in the 1980s two-digit levels of unemployment were back in most but not all Western countries. Soon, however, social scientists as well as many others came to view mass unemployment as something very difficult to avoid. The consensus view on unemployment and inflation was again turned on its head. Economic policy should focus on maintaining a low and stable rate of inflation, while unemployment came to be regarded as less important or as a means for controlling inflation. As noted by an American economist, "In the United States and, especially in Europe, those in authority often accept high unemployment with an air of resignation, as if it stemmed from acts of nature rather than from acts of man." Thus, almost irrespective of its level, once an unemployment rate has prevailed for some time, conceptions about what is normal and natural tend to change. In Europe, rates of unemployment, which up to 1973 were regarded as unacceptably high,

came to be seen as nearly unattainable goals for government policies only a decade later.

The key role of employment in citizens' everyday lives and in the generation of national wealth makes variations in unemployment over time and across countries a central area for the study of macro-level social, economic, and political change. In recent years and from different perspectives, scholars have analyzed such change in a number of important works.<sup>7</sup> The present study explores the background to these changes in a novel perspective, focusing on the role of long-term variations in unemployment in distributive conflict. Because of the essential role of the labor market in the production and distribution of our worldly goods, unemployment can be seen as a pivotal variable, which affects and reflects other basic changes and can serve as something of a litmus indicator of their outcomes. Recent analyses of unemployment have overwhelmingly focused on the explanation of the dramatic increase in unemployment levels after 1973. Here the two oil shocks of the 1970s have often been portrayed as the main causes of this increase; they are seen as generating demands on wage adjustments that rigid labor markets and welfare state institutions have been unable to handle. This article explores an alternative perspective, where the oil shocks appear not as major causes but instead as catalysts providing opportunities for changing key parameters of long-term distributive conflict in Western societies. The article therefore analyses not only the return of mass unemployment but also the even more remarkable and historically unique general fall in unemployment levels forming the beginning of The Great Trough, a phenomenon that has attracted little scholarly attention.8 Empirical data here refer to eighteen countries with uninterrupted political democracy after the Second World War and at least one million inhabitants, that is, Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Ireland, Italy, Japan, the Netherlands, New Zealand, Norway, Sweden, Switzerland, the United Kingdom, and the United States.9

Previous studies by economists on the causes of unemployment have broached distributive conflict primarily in terms of tensions among employed insiders and unemployed outsiders. While tensions among employees can be significant, it is, however, important to also consider potential conflicts of interests generated around the major fault line on the labor market: that between employers and employees. The article discusses diverging approaches to the explanation of variations in unemployment and evaluates their relevance by confronting them with comparative empirical data covering the beginning as well as the end of The Great Trough. In such an undertaking, it is fruitful to contrast two classes of approaches to the explanation of unemployment: one consisting of what can be called equal exchange approaches and the other of what can be called distributive conflict approaches. These classes are of course broad and internally heterogeneous. Yet an important difference between them concerns assumptions made about the distribution of power resources among actors, resources defined in terms of capabilities of actors to reward and to punish other actors.

In equal exchange approaches to unemployment, differences between employers and employees in terms of power are assumed to have relatively little significance. The clearly most important variant in this class of approaches is neoclassical economic theory, where the core theoretical idea of the perfect market largely defines away differences in power by the assumption that all actors are so small that they have to accept market prices. The extent to which power is defined out from the vocabulary of modern economics is indicated by the fact that the term "power" does not appear in the main dictionary on economic terms and concepts, *The New Palgrave: A Dictionary of Economics*. Differences among the social sciences are indicated by a quick comparative study showing that in *The International Encyclopedia of the Social Sciences*, the concept "power" covers ten pages.<sup>10</sup>

In economics, power differences enter into analyses of monopolies, monopsonies, and bargaining, and few regard the labor market as an atomistic one. Yet there is a tendency to view relations between employers and employees as voluntary cooperation on relatively equal terms. With various modifications, such a theoretical approach has informed a large part of the many studies by economists on the increase of unemployment after 1973. In recent decades, a broader New Keynesian approach has become significant, underlining the importance of involuntary unemployment, aggregate demand, and economic policy as well as the operation of open economies and institutions such as unemployment insurance and wage-setting procedures. 11 From more or less different starting points, however, a stress on the role of labor market rigidities and distortions affecting wage setting looms large in a great many economic explanations of the post-1973 rise in unemployment. Yet, in spite of the very strong position of neoclassically oriented economic thinking in recent decades, among economists we also find dissenting voices underlining the need for broader perspectives; these voices will serve as links to the alternative approach discussed here.

Distributive conflict approaches assume a positive-sum conflict between employers and employees and attend to the role of differences in power in the employment relationship. Among conflict approaches, I will here focus on what has become known as the power resources approach, which assumes an unequal but varying balance of power between employers and employees, typically with an advantage for employers. The positive-sum nature of conflicts of interest in the employment relationship indicates that both sides have an interest in enlarging the pie, yet the way in which the pie is to be divided is likely to be conflictual. Looking at unemployment from this perspective, conflicts between employers and employees concerning the distribution of results of production as well as conditions in the production process become central. Such conflict is likely to have a variety of expressions, including unemployment but also inflation, industrial disputes, and the functional distribution of national income. This perspective provides for a major role for variations in societal power distributions and for political actors in the explanation of unemployment.

The present article argues that while economic factors are important, especially for short-term variations in unemployment, when it comes to accounting for The Great Trough in unemployment, the supply-and-demand framework derived from neoclassical economics focusing on labor market distortions as central factors behind unemployment is of only partial relevance. The purpose is, however, not to provide an alternative monocausal explanation but instead to underline the need for considering the role of distributive conflict among unequally positioned societal interest groups such as employers and employees as well as partisan politics for variations in unemployment. To bring such issues into the discussion of unemployment brings up the difference between what is correct and incorrect, politically speaking; in some areas of the social sciences, this difference is easily significant at the three-star level. As naturally as we talk about the weather, we can discuss moral hazards among the unemployed, self-seeking politicians, and public bureaucrats as well as rent-seeking unions and insiders, but to introduce a political class-related element in the analysis of unemployment is likely to be seen as a faux pas. For good reasons, when doing so, Robert Solow introduced his talk in the following way:

Now I want to speak about the unspeakable: I am almost tempted to suggest that women and young people leave the room. The subject is one that, if it is mentioned at all in polite company, is grouped with witchcraft, drunkenness, and the abuse of children, things that we know are there but that are best denied. It is possible that one source of continued high unemployment in Europe is that the domestic demand for goods and services, and therefore for labor, has been forced to unnecessarily and unhealthily low levels.<sup>13</sup>

Solow called into question the widely accepted view that labor market rigidities and distortions can explain the return of mass unemployment in Europe and pointed to important Keynesian elements for this return. By arguing that we have to consider politics and distributive conflicts among major interest groups, among them employers and employees, as factors significant for long-term variations in unemployment and for differences among countries, this article takes a further step into the unspeakable.

To give the reader an overview, the organization of the article and some of the main questions and issues are here summarized. Section 2 contains a brief review and discussion of unemployment theories with a focus on a contrast between the neoclassical view and the power-sensitive approach to the explanation of unemployment. While neoclassical economic theory defines away differences in power between employers and employees, the power-sensitive approach acknowledges potential power inequalities. Furthermore, this approach points to the key relevance of differences between markets and democratic politics in terms of the degree of inequality in the distribution of central power resources as well as in the socioeconomic patterning of resource distributions.

Section 3 discusses basic assumptions and empirical support for interpretations of the rise of unemployment in terms of increasing educational mismatch as well as within the supply-and-demand framework inspired by neoclassical economic theory. According to the latter interpretations, the rise in unemployment after 1973 is largely an outcome of increasing labor market dysfunctioning and rigidity, with major distorting factors being institutions such as unemployment insurance associated with moral hazards and decreasing search efficiency. Sociological and psychological analyses point to the multidimensional positive role of employment, making wages only one among several potent motivations to work. Empirical data on life satisfaction among the unemployed and on the role of unemployment insurance for the over-time development of unemployment are presented. The conclusion is that while important, the contributions of economic studies in the neoclassical mold to the explanation of the post-1973 rise in levels of unemployment remain partial.

Section 4 begins the discussion of the relevance of the power-sensitive approach by looking at the relationship between levels of unemployment and wages. While the demand-and-supply framework predicts that high wages will be associated with high unemployment, empirical studies indicate that this association is instead a negative one. This negative association supports the hypothesis that variations in levels of unemployment tend to affect the relative power positions of employers and employees and thus to influence the outcome of distributive conflict. As noted by some economists, unemployment can be seen as a worker disciplinary device. Here I also discuss to what extent the shift in policy goals from full employment to low inflation can be seen as based in electoral demands and on evidence indicating that inflation is a greater menace to public welfare than unemployment.

Section 5 compares the relevance of neoclassical hypotheses and the power-sensitive approach when it comes to the explanation of the beginning of The Great Trough. One key issue is to what extent a mirror image of the distortions framework used to explain the rise of unemployment after 1973 also can explain the decline in unemployment after the Second World War. The power resources hypothesis suggests that the beginning of The Great Trough can be seen as reflecting the sea change, when for the first time in the history of most of our countries, Left parties emerged as a major political force, directly engaged in governments or indirectly influencing policies through a "contagion from the Left." Empirical analyses focus on the extent to which this hypothesis receives support by intercountry differences in levels of unemployment during The Great Trough—the United States here providing one major exception.

Section 6 analyses the changing patterns of distributive conflict in terms of inflation and industrial disputes in the context of the new constellations of political power during the Great Trough. Except for relatively short spells, inflation had been nearly low or absent before the Second World War; after the war, inflation

came to increase at accelerating rates. At the same time, industrial disputes dramatically changed their shape, from drawn-out conflicts to brief spells, however, with drastically increasing participation rates. This change in shape is discussed in terms of the relationship between industrial conflict and inflation. In Europe in the late 1960s, strikes escalated and major attempts to reform traditional employer-employee relationships emerged on the political agenda.

Section 7 examines the concern and responses among economic policy makers to the situation during The Great Trough when labor and the Left had achieved historically strong power positions. A largely neglected policy document by the Organization for Economic Cooperation and Development (OECD) from 1970 provides valuable insights into the ways that the problems of full employment, inflation, and wage costs were conceived prior to the oil shocks of the 1970s. What here is termed the Kalecki-Rehn hypothesis indicates that the oil shocks generated by the Organization of Petroleum Exporting Countries (OPEC) in the 1970s opened up windows of opportunity for governments to allow unemployment to rise without major electoral backlash. In most Western countries, the top priority policy goal now changed from full employment to low and stable inflation. I discuss the distributive consequences of this shift and its possible background in electoral demands.

Section 8 looks at intercountry differences in unemployment increases at the end of The Great Trough and relates them to models of wage bargaining and conflict resolution. To explain differences in patterns of unemployment before and after 1973 between the United States and European countries in the European Economic Community (EEC) and in the European Free Trade Agreement (EFTA), I analyze interest rates set by central banks and changes in interest rates in connection with the second oil shock. Differences in the macro-political positions of central banks in Europe and in the United States are discussed.

Section 9 tests the hypothesis generated by the power-sensitive approach that long-term changes in societal power distributions will be reflected in the functional distribution of national income, indicated by the ratio of business profits to employee wages. National account data available from 1960 indicate that in most of our countries, the profit/wage ratio shows the expected U-shape; it tends to decline from 1960 to about 1980, then again to increase up to the late 1990s. In the Section 10, the results are discussed.

### 2. EXCHANGE AND CONFLICT APPROACHES TO UNEMPLOYMENT

In the social sciences, the nature of the employment relationship is conceived in widely different ways, differences that are reflected in theoretical approaches to the explanation of unemployment. Central issues here concern assumptions made about power relations between employers and employees and the roles accorded to distributive conflict, politics, and unions for unemployment. As noted above, in neoclassical economic theory, the basic model of the perfect market defines away

differences in power. A few economists appear to apply this atomistic market model to the labor market, as evidenced in the now-classical statement by Alchian and Demsetz:

The firm . . . has no power of fiat, no authority, no disciplinary action any different in the slightest degree from ordinary market contracting between any two people. . . . [The] presumed power to manage and assign workers to various tasks . . . [is] exactly the same as one little consumer's power to manage and assign his grocer to various tasks. <sup>14</sup>

Most economists are likely to view such a statement as an extreme. Yet there it a tendency to treat the employment relationship as a voluntary, contractual relationship between near equals, thereby giving short weight to power differences in this relationship. Such a view invites neoclassically oriented economists to explain unemployment in terms of the general condition for market clearing; if markets do not clear, prices (wages) are too high. Within this perspective it is very difficult to handle issues of potential distributive conflict between employers and employees.

Both political science and sociology have been more hospitable to conflict perspectives. The fact that capital hires labor and is thereby accorded important managerial prerogatives is often seen as indicating a basic power inequality in the employment relationship. It has long been recognized that variations in unemployment play a crucial role for relations of power between employers and employees. This role of unemployment once used to be expressed without euphemisms. Thus, in 1943, the leading conservative British newspaper *The Times* wrote,

Unemployment is not a mere accidental blemish in a private enterprise economy. On the contrary, it is part of the essential mechanism of the system, and has a definite function to fulfil. The first function of unemployment (which has always existed in open or disguised form) is that it maintains the authority of master over man. The master has normally been in a position to say: "If you do not want the job, there are plenty of others who do." When the man can say: "If you do not want to employ me, there are plenty of others who will," the situation is radically altered. 15

As the above statement illustrates, changes in the level of unemployment will inversely affect the nature of alternative choices available for employers and employees and thereby differences in the relations of power between them. In the power-sensitive perspective, although both employers and employees can improve their outcomes by cooperating in the production processes, the distribution of the revenues of production between profits and wages generates conflicts. The basis for conflicts of interests in the employment relationship is the fact that both profits and wages have to be taken from the revenues of product sales, and there is no natural rule for how the results of production are to be divided between employers and employees. The distributive process is therefore characterized by bargaining and manifest conflicts, the outcomes of which are affected by the

resources that employers and employees have at their disposal for safeguarding their interests. Since variations in unemployment affect relations of power between employers and employees, these variations are likely to be reflected in distributive outcomes. Furthermore, since the employment contract in many ways is an open-ended one, also questions about work performance and discipline on the shop floor become important issues of conflict.

The contrasting conceptualizations of power relationships between employers and employees in exchange and conflict approaches are reflected in views on the nature of the relationships between democratic politics and markets. In the conflict perspective, a starting point is that within the firm, employer power ultimately derives from ownership of shares, a power resource with a highly skewed distribution among citizens. As is the case with other forms of economic resources, this skewed distribution is relatively closely correlated with the socioeconomic system of stratification, "higher" strata owning more than the "lower" ones. Within democratic politics, however, power—in principle—derives from votes of which each citizen has one and only one; in the sphere of politics, the central power resource is equally distributed and thus uncorrelated with socioeconomic position. We all know that in practice, this principle is only more or less partially realized in the Western countries. With some significant differences among countries, in all of them and in different ways political decision makers are made aware of business interests. Yet democracy has made a difference.

Because of differences between the sphere of markets and the sphere of democratic politics in the socioeconomic patterning of the distribution of central power resources, assuming boundedly rational actors, we can expect individuals who are disadvantaged in the market sphere to attempt to combine for collective action in the political arena, where their power position is relatively better. From a conflict perspective, the promotion by unions and political parties of legislation on issues such as unemployment insurance, social rights, employee rights, and progressive taxation can thus be seen as reforms to redress some of the consequences of inequalities inherent in the employment relationship. In a neoclassical perspective, such reforms appear instead as rigidities and distortions in market processes, hindering wages from falling to market-clearing levels. Depending on our theoretical glasses, political measures affecting conditions for and outcomes of market processes can thus appear as "reforms" or as "rigidities."

For a long time, economists saw unemployment as largely voluntary and wage decreases as the only way to counteract unemployment. In fact, it took the Great Depression of the 1930s before the presence of involuntary unemployment became widely accepted among economists. <sup>19</sup> The Keynesian revolution against neoclassical economic thinking took place in the context of the Great Depression. Keynes recognized that nominal wages tend to be downward sticky. This is explained in terms of a concern for relative wage levels; workers are unwilling to lower their wages to get jobs in which others are still working at previous wage

levels. Yet Keynes saw their unemployment as involuntary; if real wages were generally decreased, workers would be willing to accept a job at the previous nominal wage level. Underbidding of wages in competition for jobs is unusual also because it can disturb social relationships; employers tend to avoid hiring applicants who are willing to work for lower wages.<sup>20</sup> Therefore, labor markets can be stuck with high levels of unemployment for long periods of time. As is well known, Keynes therefore recommended that macroeconomic policies be used to increase demand. With increasing demand, more people will find jobs and—via multiplier effects—generate virtuous circles decreasing unemployment. In the 1950s, the so-called Phillips curve, indicting that there was a trade-off between unemployment and inflation, came to serve as a background to countercyclical economic policies.

In the 1960s, however, with Milton Friedman as a catalyst, the Keynesian approach to demand management came under attack. 21 The attack was founded on the assumption that with rational and correct expectations, economic actors will learn to expect the consequences of government economic policies in terms of price increases and inflation and to adjust their actions to these anticipated consequences. In the long run, the trade-off between unemployment and inflation is thus not possible, and policies to decrease unemployment will only increase inflation. This view therefore led to the recommendation that governments should avoid policy activism to counteract temporary recessions; in the long run, the economy would anyway return to its equilibrium level but without increased inflation rates. In analyses of post-1973 events, the pre-Keynesian view that unemployment is voluntary saw a return in the influential search theory, where workers were assumed to voluntarily quit employment to be able to search more effectively for jobs that they expect will provide higher wages than what they had had in their previous jobs.<sup>22</sup> In later research, however, the assumption of voluntary unemployment has receded to the background and the focus has been on various aspects of the search process.

### 3. EDUCATIONAL MISMATCH AND UNEMPLOYMENT INSURANCE

Economists' explanations of the rise of unemployment after 1973 first focused on commodity price increases and wage changes associated with the oil shocks.<sup>23</sup> When high unemployment turned out to be persistent, the focus shifted to other causal factors, the central ones including technological changes generating an educational mismatch among available jobs and the education of the unemployed, the adverse effects of institutions creating labor market rigidities, and the interaction between shocks and institutions.<sup>24</sup>

As is well known, the risk for unemployment has traditionally been negatively correlated with education and skills. The fact that the unemployed on the average have lower educational qualifications than those in employment has come to be widely interpreted in terms of an increasing educational mismatch in the labor

force resulting from an assumed widespread upgrading of educational requirements on the job market generated by technological change. While a significant degree of upgrading of job requirements undoubtedly has taken place, during the past few decades there has also been a very marked increase in the educational qualifications of working-age populations.<sup>25</sup> Empirical studies in different countries indicate that the rapid increase in educational levels in the labor force may have been even faster than the educational requirements of jobs, leading to tendencies toward overqualification among those employed.<sup>26</sup> When formerly unemployed persons get jobs, their degree of overqualification tends to be higher than among those in continuous employment.<sup>27</sup> Such tendencies toward overqualification can partly be the result of employers' positive statistical discrimination in terms of education among job applicants, the numbers of which increase with increasing unemployment.<sup>28</sup>

Studies of institutions of relevance for the resurgence of unemployment have primarily focused on unemployment insurance benefits, job protection legislation, and wage-setting procedures.<sup>29</sup> For reasons of space, I will here pay most attention to the role of unemployment insurance, the classical bête noir in economic analyses of unemployment.<sup>30</sup> The explicit purposes for the introduction of unemployment insurance have been that benefits should improve possibilities for finding a good match between jobs and workers, counteract poverty among the unemployed, and maintain demand during recessions. Since the 1970s, however, economists' attention has been centered on the potential negative consequences of unemployment insurance, which has come to be seen as a key institution distorting labor market functioning.

Attempts to explain the rise of unemployment after 1973 have turned around one central "stylized fact": while in the United States unemployment relatively soon fell back close to earlier postwar levels, in Europe mass unemployment became persistent. In mainstream economics as well as in much of policyoriented discussions, the dominant explanation for this contrast in the development and persistence of unemployment has been formulated in terms of differences in the degree of distortions between labor markets in the United States and Europe. With only modest unemployment benefits, little employment protection, and weak unions, in the United States wages have been seen as flexible, allowing for wage adjustment to maintain labor demand but at the same time also generating drastic increases in inequality of earnings and incomes. European labor markets are instead seen as increasingly distorted, a development caused by multiple factors, central among which are generous unemployment insurance in combination with high employment protection, high tax levels, and strong unions. As a result, the structural component of unemployment—often termed the "equilibrium rate" or the "natural rate"—is assumed to have increased.31 Unemployment insurance is assumed to increase unemployment in at least two ways: by generating "moral hazards," that is, fraud and misuse, and by lowering search intensity of the unemployed and counteracting the decrease of reservation wages, that is, the wage demands of the unemployed. I will here discuss these arguments in turn.

Layard, Nickell, and Jackman argue that unemployment insurance increases unemployment because it is "subject to massive problems of moral hazard (unless well administered)."32 In this context, we must, however, distinguish between what could be called misuse by policy makers and misuse by unemployed individuals. Thus, for example, in branches with strong seasonal variations, recurring periods with unemployment benefits have traditionally served as indirect subsidies to some types of economic activities, something that from a national perspective can be seen as undesirable.33 Since 1973, in several European countries—contrary to what was originally intended—policy makers reacted to the return of mass unemployment by using unemployment, sickness, and work accident insurance programs as means for pushing and enticing out elderly workers from the labor force and for providing minimum subsistence to the long-term unemployed. In several European countries, about half or more of men fifty-five years and older disappeared from the labor force.<sup>34</sup> In countries such as the Netherlands and Denmark, a plethora of programs providing long-term economic assistance at minimum levels came to approach what could be called a citizens' wage.<sup>35</sup> In the context of very high rates of unemployment, it is, however, debatable to what extent such policies can be seen as constituting moral hazards for unemployed individuals.

It goes without saying that economic incentives are important and that unemployment insurance programs can be misused, for example, to complement earnings from the black job market or for a period of subsidized leisure. Hypotheses on the likelihood of individual misuse are, however, likely to reflect our assumptions about rewards from work. Within mainstream economics, work is generally conceived as a disutility, with wages as the only or the primary reward from work. In this frame of reference, given an unemployment insurance program, a spell of unemployment is typically treated as a period of leisure that can be bought at a relatively low cost. Sociological and psychological theories do, however, predict that for most individuals, work and employment offer potent rewards in addition to the monetary ones. <sup>36</sup> The characteristics of one's occupation thus place a person in the socioeconomic stratification system, reflecting differences in status and prestige within the community as well as in closer social relations. In this way, the job becomes a main part of the identity of most individuals and contributes in major ways to structure an individual's social relations. Furthermore, in most contexts, being unemployed involves a considerable stigma; as other categories of "undeserving" poor, also the unemployed come to be seen as morally suspect. A young man introducing himself as living on unemployment assistance should perhaps not expect to be immediately embraced by his prospective parents-in-law. Employers tend to use unemployment as a basis for negative statistical discrimination, as a short-cut indicator of undesirable characteristics of job applicants.

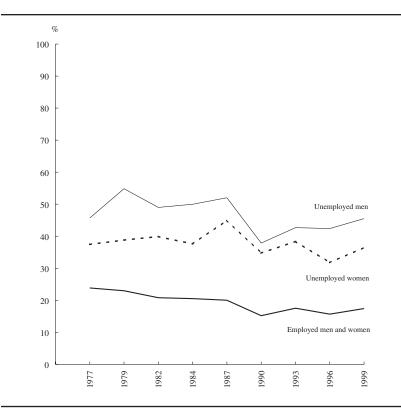


Figure 2. Overall levels of dissatisfaction with life among unemployed men and women and among employees (twenty to fifty-four years of age) in eight European countries (1977-99).

Source: Euro-barometer (Inglehart, Reif, and Melich 1992).

Contrary to the original assumption of search theory, workers who voluntarily quit a job to search more effectively for a better paying one would act in a highly irrational manner.

A large number of studies in different countries indicate that the experience of unemployment is associated with mental stress and decline in psychic as well as physical health.<sup>37</sup> For a simple indicator of relevance, one can turn to the Euro-barometer, in which a standard question asks respondents the following: "On the whole, are you *very satisfied*, *fairly satisfied*, *not very satisfied*, or *not at all satisfied* with the life you lead?" For the period 1977 to 1999 and for eight countries (France, Belgium, Denmark, Germany, Ireland, Italy, the Netherlands, and Great Britain), we can look at the percentages of the unemployed and of those in employment responding *not very satisfied* and *not at all satisfied* to this question (see Figure 2).<sup>38</sup> Among those in employment, relatively few, about 20 percent, have chosen the two negative response alternatives to this question; differences between women and men are negligible. Among unemployed women, this

percentage is, however, about twice as high, and among unemployed men more than twice as high as among those employed.

Such indicators of an unusual level of mental stress among the unemployed should warn against hasty conclusions about the level of moral hazards in unemployment insurance. Unemployment, especially if prolonged, is a form of leisure that most citizens probably would like to avoid. In some categories of the labor force, in which work identification and work roles are less clearly crystallized, periods of unemployment may cause less stress.<sup>39</sup> Thus, for example, middleaged or elderly women with irregular or intermittent work histories may experience it less negatively. This circumstance may contribute to the somewhat lower level of dissatisfaction among unemployed women noted above. Yet it appears highly unlikely that the number of "chiselers" has increased so much as to reasonably account for any significant proportion of the increase in OECD unemployment since the early 1970s. In this context, we must also consider what can be seen as positive consequences of unemployment insurance. 40 Thus, by counteracting poverty, excessive economic strain, and social exclusion of the unemployed, this insurance is of great importance for maintaining the employability of the unemployed.<sup>41</sup> It goes without saying, however, that there are moral hazards connected with unemployment insurance as with other forms of insurance programs. For the maintenance of public legitimacy of unemployment insurance, such misuse must be strongly discouraged.

A great number of empirical studies have been carried out in attempts to determine the effects of levels and duration of unemployment benefits on search behavior and exits from unemployment.<sup>42</sup> These studies have to a large extent been guided by search theory, focusing on the process of job search among the unemployed—a process assumed to be negatively affected by unemployment insurance. The results from these studies vary from no effects to modest or even sizable effects of insurance on the probability of leaving unemployment.

Thus, for example, data from the United States as well as Sweden indicate that while the probability for leaving unemployment decreases with its duration, among those remaining in unemployment the probability of finding a new job shows some increase just before the exhaustion of unemployment benefits. Since one of the purposes of unemployment insurance is to provide the unemployed some time for finding a satisfactory job match, it should come as no surprise if this insurance to some extent increases the duration of individual spells of unemployment. The question is, however, whether unemployment insurance contributes to prolonging unemployment spells to the extent that the level of aggregate unemployment is increased. As pointed out by Atkinson and Micklewright, even if unemployment insurance to some extent prolongs the duration of individual spells of unemployment, this need not increase aggregate unemployment.<sup>43</sup> The refusal of a job offer by one individual may only mean that the offer goes to another job seeker. An analysis of findings in a large number of empirical studies

on the job search process indicates that unemployed persons searching for jobs rarely refuse a job offer; a key conclusion is that "variation in unemployment durations appears to arise primarily from variation in the likelihood of receiving offers."<sup>44</sup> This observation underscores the role of the demand side for duration and levels of unemployment.

The distortions and inflexibility of labor markets generated by unemployment insurance and other policy measures are assumed to be reflected in increasing levels of natural or structural unemployment, often also termed the nonaccelerating inflation rate of unemployment (NAIRU), that is, the level below which actual unemployment cannot fall without increasing the rate of inflation. Estimates generally indicate that the NAIRU has increased with increasing actual unemployment levels. Such estimates have come to serve as major guides for economic policy making by central banks and governments in the Western countries. An important question is therefore to what extent this concept has construct validity in the sense that in the real world, these estimates actually reflect indicators of increasing labor market rigidities and decreasing employability among the unemployed. Unfortunately, however, the empirical bases for estimating NAIRU are not measures of real-world rigidities assumed to mediate between the experience of unemployment and actual search behavior or employability of the unemployed; instead, these estimates are typically based on historical data on unemployment and inflation or wages.<sup>45</sup> These studies thus assume—but do not show—that labor market rigidities have increased or that the search activity and employability of the unemployed has actually deteriorated.<sup>46</sup>

The presence of long-term unemployment is widely explained in terms of hysteresis; with prolonged unemployment, search efficiency of the unemployed is assumed to decrease and their job skills, work morale, and health to deteriorate. Thus, the long-term unemployed not only become less capable of filling vacancies on the labor market, but they are also assumed to become less effective as "inflation fighters," adding little to the downward pressure on wages assumed to be required for market clearing. <sup>47</sup> Swedish data from the high levels of unemployment in the 1990s, however, show that while the length of unemployment is associated with decreased psychic well-being, this does not appear to decrease search activity or work involvement among the unemployed. <sup>48</sup> Such findings are in agreement with the conclusions drawn by the British economists Machin and Manning in a review of studies on the causes and consequences of long-term unemployment in Europe:

The rise in the incidence of longterm unemployment has been "caused" by the collapse of outflow rates at all durations of unemployment; while the longterm unemployed do leave unemployment at a slower rate than the shortterm unemployed, this has always been the case and their outflow rates has not fallen over time; there is no evidence that, for a given level of unemployment, the incidence of longterm unemployment has been ratcheting up over time; once one controls for heterogeneity of the unemployed, there is little evidence of outflow rates that decline over a spell of unemployment.<sup>49</sup>

The strong influence of the neoclassical perspective with its focus on labor market rigidities would appear to generate serious problems in economic analyses of and debates on the effects of unemployment insurance. Here, one example can suffice. In what probably is *the* major official policy analysis of the 1990s, the OECD Jobs Study came to the conclusion that in a number of member countries, improvements of unemployment entitlements have generated major increases in unemployment levels, however, with time lags varying from six to seventeen years. Thus, for example, this report concludes, "Entitlements rose in Sweden in 1974 and in Switzerland in 1977 with major rises in unemployment in 1991 in both cases." In one of the very rare critical comments by economists on this piece of writing, Manning describes such causal interpretations as "absurd. In fact, one could write a very similar paragraph relating performance in the Eurovision Song Contest to unemployment. Sweden won in 1991 (as well as in 1974) and Switzerland in 1988, so this alternative hypothesis would seem better able to explain the rise in unemployment in 1991 in both cases." <sup>51</sup>

It has been argued that there is an interaction between economic shocks and labor market institutions such as unemployment insurance. In good times, the unemployed can find jobs at their previous wages relatively easily. When negative shocks hit the economy, however, unemployment insurance will counteract the downward movement of reservation wages now required for the unemployed to find a job. This assumed interaction between external shocks and insurance generosity has made Ljungqvist and Sargent describe unemployment insurance as a time bomb; when countries with generous unemployment insurance are hit by adverse shocks, unemployment will explode.<sup>52</sup> This time-bomb hypothesis leads us to expect low cross-country correlations between indicators of insurance generosity and unemployment rates in The Great Trough of 1960-72, correlations which will become high and positive after 1973.<sup>53</sup>

As a preliminary test of the time-bomb hypothesis, we can look at annual cross-country correlations among our countries during three time periods: the good times (1960-72), the bad period (1975-87), and a postshock period (1990-97). The generosity of unemployment insurance is here measured with two indicators. One is the net replacement rate, here defined as net benefits after taxes and social security contributions at the wage levels of average production workers. Duration is measured in terms of weeks with the right to insurance benefits.<sup>54</sup> The results do not support the predictions of the time-bomb hypothesis (see Table 1). Net replacement rates show low negative correlations for all three time periods. Correlations between unemployment levels and duration have negative signs in the first period and the expected positive signs in the following two periods, yet these correlations are very low and can hardly form the base for strong interpretations. On the whole, there would thus not appear to be any marked intercountry associations between generosity of unemployment insurance and unemployment levels during the thirty-seven-year period examined here.<sup>55</sup>

Table 1 Average Annual Correlations between Unemployment Rates and the Net Replacement Rate and Benefit Duration in Unemployment Insurance during Three Time Periods in Eighteen Countries

Period <sup>a</sup>	Net Replacement Rate	Duration	
1960-72	-0.33	-0.24	
1975-87	-0.17	0.11	
1990-97	-0.36	0.28	

a. The number of annual correlations in the three time periods are 9, 9, and 6, respectively.

The above discussion indicates that the supply-and-demand framework derived from neoclassical economics has only been partially successful in accounting for the rise of unemployment after 1973. I will therefore now turn to a discussion of the relevance of hypotheses derived from a conflict perspective attending to power differences on the labor market.

### 4. UNEMPLOYMENT, WAGES, AND DISTRIBUTIVE CONFLICT

In the power-sensitive perspective on the role of unemployment in distributive conflict, one key question concerns the relationship between unemployment and wages. The demand-and-supply framework derived from neoclassical economics predicts a positive association: high wages are expected to generate high unemployment. Empirical studies by economists do, however, indicate that this relationship is a negative one, with a major part of causality running in the opposite direction; that is, lower unemployment tends to generate higher wages. Based on aggregate data from the United Kingdom during a century, in a now-classical study. Phillips found an inverse relationship between the level of unemployment and the rate of change of money wages.<sup>56</sup> From a partly different angle, the relationships between individual wage levels and aggregate unemployment levels within regions and industries have been penetrated in meticulous studies over a wide range of countries and local labor markets.<sup>57</sup> These studies point to the existence of what has been called the wage curve, showing a marked inverse relationship between levels of unemployment and levels of wages; individuals who work in labor markets with lower unemployment tend to have higher wages than similar workers in markets with higher unemployment (see Figure 3). These findings provide clear support to the hypotheses that variations in levels of unemployment will affect power relations between employers and employees and thereby become central for distributive outcomes within the employment relationship.

Also, different varieties of efficiency wage theories explain the existence of unemployment by assuming causality to run from wage levels to unemployment.<sup>58</sup> Borrowing from sociological theories on social exchange, Akerlof and Yellen view wage increases above market-clearing wages as part of a mutual gift-giving between employers and employees in situations in which employers cannot directly monitor work performance.<sup>59</sup> With full employment and market-

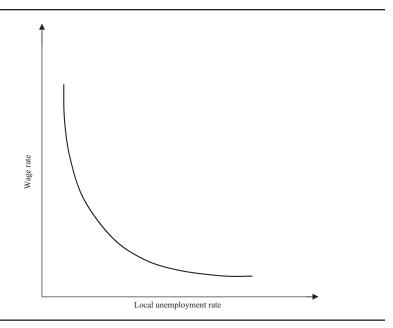


Figure 3. The wage curve. With decreasing local unemployment rates, wage rates tend to increase.

clearing wages, dismissal of a worker found shirking will be an inefficient punishment since the fired worker can quickly find a new job at the same wage level. Employers can solve this monitoring problem by paying wages above the market-clearing level, wages to which employees respond by improving work performance and decreasing turnover. But if it pays one employer to increase wages, it will also pay other employers to do it. When many employers voluntarily choose to pay wages above market-clearing levels, unemployment will result. As argued by Shapiro and Stiglitz, the threat of unemployment will now serve as a "worker disciplinary device" since with unemployment dismissal will be a punishment.<sup>60</sup>

Theories on efficiency wages capture important parts of the employment relationship; the interaction between employers and employees is also a social exchange in which norms on fairness are significant. Here, however, the historically widespread phenomenon of strikes and lockouts indicates that the employment relationship differs from the picture of conventional gift exchange; it is associated with hard bargaining and manifest conflicts, to an extent reminiscent more of a marriage on the verge of break up than of a Christmas party. In efficiency wage approaches, employers are seen as being in a Prisoner's Dilemma game; in the absence of collective employer action, they have to pay extra so that unemployment will become a worker disciplinary device. Here unemployment thus appears as something of a collective good from the employer's point of view. Assuming boundedly rational actors and also a conflictual part in the employment relationship, if employers are willing to pay for disciplinary devices, we would expect them to choose the cheapest way to achieve levels of unemployment high

enough to discourage shirking. In this context, it is not clear that an efficiency wage is the most cost-effective choice. From a conflict perspective, one alternative to using the costly carrot of higher wages can be to support macroeconomic policies likely to generate the stick of high unemployment. In the long run, we can expect that among boundedly rational employers, not only social norms of fairness in mutual gift-giving but also relative cost-effectiveness of potential threats are likely to affect their choice between carrots and sticks as worker disciplinary devices.

A perspective on the employment relationship as a positive-sum conflict between boundedly rational actors unequal in terms of power thus generates the hypothesis that low levels of unemployment are likely to be dearer to employees than to employers. In democratic countries, we can expect this difference in priorities to become reflected in the collective actions of interest organizations and political parties. In policy making at the national level, Left parties with more or less close relationship to trade unions and a working-class electorate are therefore likely to give a higher priority to full employment than are centrist and conservative parties and employers' organizations. In this vein, Michal Kalecki argued that "the assumption that a government will maintain full employment in a capitalist economy if it only knows how to do it is fallacious." According to Kalecki,

Under a regime of permanent full employment, the "sack" would cease to play its role as a disciplinary device. The social position of the boss would be undermined, and the self-assurance and class consciousness of the working class would grow. Strikes for wage increases and improvements in conditions of work create political tensions.<sup>61</sup>

Furthermore, Kalecki assumed that business interests have a strong indirect influence over government policy. From the employers' point of view, however, the situation is complicated. Boom periods tend to be associated with low unemployment but also with relatively high profits, yet long periods of full employment may affect the functional distribution of income and also have the problematic consequences for employers pointed at by Kalecki.

# 5. FULL EMPLOYMENT AND CONTAGION FROM THE LEFT

Let us now compare neoclassically oriented theory and the power-sensitive approach when it comes to explaining the driving forces during the formation of The Great Trough, when mass unemployment was followed by the period of full employment ushered in during the 1950s. Since full employment came to characterize most but not all Western countries, it is here also important to analyze intercountry differences in unemployment levels. Can the general downward turn be interpreted with reference to factors many economists assume to have generated the upward turn after 1973? This is argued by Layard, Nickell, and Jackman, who view long-term variations in unemployment as stemming from two sources.<sup>62</sup>

One is long-period change in social institutions, central among which are unemployment insurance and systems for wage determination; the other includes big shocks such as oil price rises or major wars with long-lasting effects. Other economists have interpreted the fall in unemployment levels after the Second World War as a result of factors favoring economic growth, factors such as the liberalization of trade barriers, demand generated by the reconstruction after the war, and faster technological progress.<sup>63</sup>

In this context, it must, however, be remembered that the First World War, also a major war, did not result in full employment; on the contrary, it was followed by high, periodically extremely high rates of unemployment. And if we focus on factors many economists assume to have increased rates of unemployment in these countries after 1973, the prospects for drastically falling unemployment levels in the decades following the Second World War would appear to have been bleak. Thus, in the 1930s, unemployment insurance—a main culprit in the neoclassical conception—was found in only half of our countries but became a universal part of the welfare states in all these countries in the 1950s and 1960s, with increasing benefits levels as well as coverage.<sup>64</sup> Furthermore, taxes that had been raised as part of war efforts were generally maintained at levels much above those found in the 1930s, and in all countries they continued to increase.<sup>65</sup> Yet these theoretically adverse changes were combined with drastically decreasing rates of unemployment. In the period 1960 to 1973, although not all countries had full employment, those with relatively high unemployment did not differ from the others in terms of GDP per capita growth.66

A more promising perspective is sketched by a few economists, who have underlined the central role of government policies for developments during The Great Trough. Thus, Shonfield underlines the importance of the "conscious pursuit of full employment" by governments as a crucial factor for the achievement of full employment and the central role of "political will and skill" in this process. <sup>67</sup> In the same vein, Boltho has shown that the influence of government macroeconomic policy activism during this period was of major importance for full employment during the postwar years. <sup>68</sup>

What factors could have motivated governments after the Second World War—unlike their predecessors after the First World War—to use their political will and skill in the conscious pursuit of full employment? Here a focus on changes in power relations provides an alternative hypothesis for the beginning of The Great Trough.<sup>69</sup> From such a perspective, it is striking that the shift from mass unemployment to full employment was contemporaneous with another sea change taking place in the political arena: the full-scale appearance of a new type of major contender for government power. The political scene was thus drastically changed, when in the years after the end of the Second World War the formerly rather weak Left political tendency greatly increased its political strength as did its political allies in the trade unions (see Figure 4).<sup>70</sup> For first time in the history of

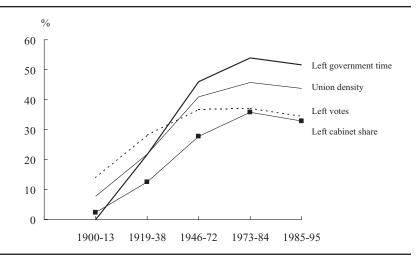


Figure 4. Left party percentage of time in governments, cabinets, and votes and union density during five periods (1990-95; average for eighteen countries).

capitalism, Left parties now emerged either as government parties or major opposition parties in most of our countries.<sup>71</sup>

Left parties emerged as major contenders for government power in a period when their traditional preferences for full employment had received backing by practice as well as by theory. Thus, during the war years, full employment had become a reality as a result of war efforts and the mobilization of a large number of men into the armed forces. For the majority of citizens, full employment had come to be seen as a realistic goal; they had reasons to believe that it could be politically achieved. What had been achieved in practice was given theoretical backing by the growing support for Keynesian ideas among considerable sectors of policy makers and economists. And in all Western countries, the presence of the Soviet bloc served as a warning against allowing the expected postwar disorganization to take the same expressions as after the First World War.

Against such a background, with J. M. Keynes as one of the intellectual architects, the international and national monetary institutions created at this time came to differ in crucial ways from the prewar ones. Now all countries had abandoned the gold standard, but the United States, unquestionably the dominant military, economic, and political power in the world, retained a tie between the dollar and gold. In the 1944 Bretton Woods treaty, exchange rates were pegged to the dollar but adjustable. A key part of the agreement was that national governments were to control cross-border capital movements. While in the prewar period there were barriers for cross-border trade but free capital movements, to a significant extent capital now became captive within national borders while trade was gradually liberalized. The emergence of international institutions enabling governments to control capital movements came to be of major significance for national policy making during The Great Trough.

How did these changes in national and international contexts come to affect the views of policy makers in the Western countries? As indicated above, a powersensitive perspective on unemployment leads us to expect that Left parties are likely to give higher priority to low unemployment than to low inflation, while centrist and conservative parties are likely to reverse this order of priorities. A detailed analysis of legislative proposals, technical documents, and policy reports produced by parties in eight Western countries in the 1960s supports this hypothesis. While full employment tended to be the dominant objective for parties on the Left, centrist and conservative parties had retained their traditional view, giving first priority to low inflation. Furthermore, as shown in Figure 3, on the average, Left parties participated in governments during less than half of the 1946-72 period. Full employment during The Great Trough can thus not be explained in terms of a convergence of political preferences of major interest groups nor as carried out by the Left parties alone.

In this context, we must therefore remember that government policy makers are likely to consider their strategic situation in the context of the perceived attractiveness of proposals from other parties among voters. Here what Duverger once called "contagion from the Left" is therefore likely to have been at work. <sup>74</sup> In spite of continued own first preference for low inflation, with the policy alternative for full employment favored and seen as realistic by the electorate, in the presence of relatively strong Left parties also centrists and conservative government parties may come to see it as necessary for electoral survival to strive for full employment. My hypothesis is thus that such a contagion from the Left will take place primarily in countries where Left parties are major contenders for government power. <sup>75</sup>

To what extent is the hypothesis on the role of Left governments and Left contagion congruent with empirical data on differences among countries in levels of unemployment during The Great Trough? As an indicator for the probability of such contagion, I will here use the percentage of Left votes and the percentage of time with Left government participation in the period 1919-59, that is, in the period prior to 1960-73, constructing a simple indicator based on the average rank for each country on these two indicators. When this indicator is related to the average level of unemployment in 1960-73, we find no linear relationship between Left strength and later levels of unemployment; instead, there appears to be a threshold effect in terms of Left political strength below which Left contagion did not work (see Figure 5). Of the five countries with the lowest ranks in terms of potential Left influence, four—Italy, Ireland, Canada, and the United States—had clearly higher unemployment levels than the others.

Of the above four countries, as is well known, the United States never had a socialist party of any significance. Also in Canada, the socialist tendency had been very weak, although to some extent present. The Irish Labour Party was small and relatively insignificant in a party system originating in different stands on the

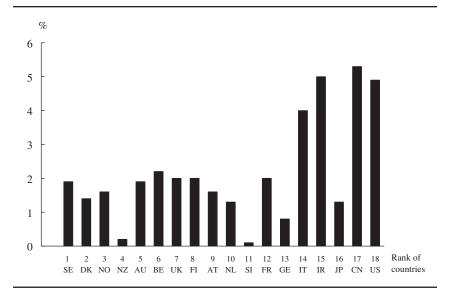


Figure 5. Unemployment percentage from 1960 to 1973 in eighteen countries, ranked by average Left political strength from 1919 to 1959.

*Note:* SE = Sweden; DK = Denmark; NO = Norway; NZ = New Zealand; AU = Australia; BE = Belgium; UK = United Kingdom; FI = Finland; AT = Austria; NL = the Netherlands; SI = Switzerland; FR = France; GE = Germany; IT = Italy; IR = Ireland; JP = Japan; CN = Canada; US = United States.

question of independence from Britain. Italy shares a history relatively similar to that of Germany. In both countries, Left parties were repressed during the periods of authoritarian rule. Immediately after the end of the war, the Left share of votes was actually somewhat higher in Italy than in Germany. However, the Italian Left was seriously split and dominated by the Communist Party, the democratic credentials of which were widely questioned. Furthermore, during the cold war, it was highly unlikely that Italy's major allies would have allowed the Communist Party into government. In Italy, Left parties had participated in governments only during the exceptional years of 1944-48. In Germany, however, the relatively strong Social Democratic Party had formed governments before the Nazi period, and after the war it was a major contender for government position. In Switzerland and the Netherlands, social democrats participated in coalition governments after the war. France had experienced a brief period of socialist government already in the late 1930s, and during the first fifteen years after the war, some of the Left parties participated more or less regularly in coalition governments. In the other countries, Left parties had had even stronger traditions of government participation. The political will to pursue full employment policies thus reflected important changes in the distribution of political power resources in our countries and the strategic adaptation of parties to this new situation, however, with what appears as a threshold effect.

During The Great Trough, the United States did thus not belong to the countries with full employment as defined at that time in Europe. During this period, in

the United States and Canada, relatively high unemployment levels were associated with higher central bank real interest rates than in Western Europe (cf. below).<sup>77</sup> Japan is here an exception with absent or weak Left tendencies during the authoritarian period prior to the end of the Second World War. Its very low unemployment rates during the first decades after the war probably partly reflect statistical artifacts.<sup>78</sup> After the war, the Left as well as the unions were internally divided. However, it could be hypothesized that the conservative leaderships in politics and business were willing to accept full employment to maintain control over the labor force.

The threat from the Soviet Union was perceived as very serious by policy makers in social democratic as well as in centrist and conservative parties and was an important consideration behind the Marshall Plan providing assistance from the United States to support European recovery. Yet the above analysis indicates that it was only in countries where Left parties were realistic contenders for government power that full employment in the Beveridgian sense of unemployment levels below three percentage points came to prevail during The Great Trough. In this context, the national rather than the international political situation would thus appear to have been decisive.

### 6. INFLATION AND STRIKES DURING THE GREAT TROUGH

The change in power relations generated by full employment during The Great Trough was likely to have significant consequences for patterns of distributive conflict, important among which are inflation and industrial disputes. In the neoclassical view, inflation tends to be seen as an operational malfunctioning of the economy reflecting political intrusion and outside forces that have distorted the normal balance of market processes. From a power perspective, however, inflation can be seen as an outcome of distributive conflict reflecting social divisions within market economies and channeled via the labor market. As noted above, there is a clear inverse relationship between levels of unemployment and nominal wages. The step from wage increases to corresponding price increases is often taken as unproblematic. A look at the historical developments indicates, however, that changes in unemployment have not always affected inflation rates.

In the period before the First World War, with the exception of singular episodes in some countries, rates of inflation were generally quite low: in the period 1900-13, the average was only 1.5 percent unemployment in our countries (see Figure 6). This situation is likely to have reflected institutional factors, including the prevalence of the gold standard, which tied the value of paper money to metal. During the First World War and up to 1920, inflation rates were, however, very high, and many countries were forced to abandon the gold standard. In Germany and Austria, inflation reached sky-high levels in 1922-23. During the 1920s, several countries had returned to the gold standard. In response to the Great Depression of the 1930s, however, some countries again abandoned this tie.

Excluding episodes of hyperinflation, however, in the period 1921-38, on the average there was some disinflation (–0.4 percent). As discussed by Hirsch and Oppenheimer, during this period in some countries central bankers and governments were involved in debates on whether economic strains should be placed on the monetary economy in the form of inflation or on the real economy in the form of unemployment.<sup>82</sup> On the whole, however, low inflation was the dominant goal, and the burdens came to be placed on the real economy, a choice generating periods of exceptionally high unemployment.

As discussed above, after the end of the Second World War, as a result of the clear leftward shift in political power in most Western countries and the new threat from the Soviet Union, there was a widely shared feeling that it was necessary to avoid protracted problems with depression and mass unemployment similar to those that had followed the end of the First World War. Reflecting the strategic political choice to give top priority to full employment, inflation rates started to increase. They reached an average of 4.1 percent in the period 1949-72 and escalated up to 9.6 percent 1973-84 in connection with increases in commodity prices and the Vietnam War.

Another highly relevant indicator of distributive conflict in the Western countries is the level and shape of industrial disputes. Before the First World War, reflecting the growing capacity of collectivities of wage earners to engage in distributive conflicts, in 1900-13 employee involvement in industrial disputes increased to an annual average of 1.9 percent, a figure rising to 3.3 percent in the interwar period (cf. Figure 6). Refer the end of the Second World War, industrial conflict did not "wither away" as many had expected. Refer the find a divergence in patterns of conflict. In a few countries—Sweden, Norway, and Austria—in which social democratic parties were in strong and stable government positions, previous very high levels of strikes and lockouts fell drastically, reflecting that distributive conflict had been largely moved from the labor market to the political arena. In most of our countries, however, involvement in industrial conflict markedly increased in the period 1946-72 and even more so in 1973-84.

A rarely observed fact is that over these years, the shape of industrial conflict was markedly transformed. Before the First World War as well as during the interwar years, industrial disputes were protracted. On the average, involved persons participated twenty-three to twenty-five days, that is, about four weeks. During the postwar period, the average conflict became much shorter: one week or less per participant.<sup>87</sup> In spite of the marked increase in involvement, this decrease in duration did drastically bring down the number of man-days idle as a result of industrial disputes. From a political perspective, however, the greatly increased involvement in disputes is a central aspect. This change in the shape of strikes—from very long disputes to short disputes but much higher involvement among employees—is likely to reflect parallel changes in inflation rates. Before the Sec-

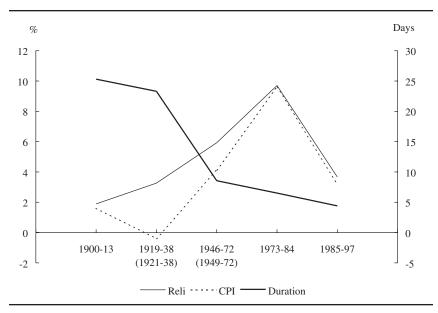


Figure 6. Inflation, relative involvement in industrial conflict (percentage), and duration of disputes (days) during five time periods (1900-97; averages for eighteen countries).

Note: Reli = relative involvement in industrial conflict; CPI = consumer price index change.

ond World War, with the near absence of inflation assured by gold standards and central bank policies, nominal wages resulting from bargaining between employers and employees were in practice closely reflected in real wages. Therefore, these settlements often generated long disputes, fought by both parties to the bitter end. In the period after the Second World War, wage negotiations turned instead into first-round skirmishes on the determination of nominal wages. Employers were, however, now able to withdraw rather quickly from costly industrial disputes to the second round, the raising of product prices and thus the determination of real wages and inflation rates in connection with wage-price spirals.

In a historical perspective, The Great Trough thus stands out as a period in the Western countries during which the position of wage earners and employees in distributive conflicts was stronger than ever before, something reflecting the combination of their increased organizational capacity via political parties and unions and the generally high labor demand. Involvement in industrial disputes escalated. In the 1960s and 1970s, widespread conflicts flared up, such as the events in France in May 1968, the "hot autumn" in Italy in 1969, the German rise in 1971, and the prolonged miners' strike in Britain in 1973-74. Furthermore, in several countries, we find major proposals or legislation improving the position of workers at the workplace. Countries such as Britain, Denmark, and Sweden also saw attempts to encroach on traditional managerial prerogatives as well as on capital formation. Such a situation was likely to generate concern as well as countermoves.

### 7. CHANGING POLICY GOALS AND THE KALECKI-REHN HYPOTHESIS

It is not surprising that the developments outlined above were viewed with increasing concern by business interests and political elites in many Western countries. Yet up to the late 1960s, the situation was grudgingly accepted, to some extent probably because fast economic growth gave more to all. In government policy making, full employment continued to be given top priority; here the fear that serious recessions would have major electoral repercussions is likely to have played a crucial part. 88 Incomes policies were tried in attempts to keep wage increases within limits. 89 During the tumultuous end of the 1960s, however, conservative and centrist policy makers came to look for alternatives to these policies. This search was facilitated by a change in the mood within the economics discipline, led by Friedman's attack on Keynesian policy activism and strengthened by the appearance of "stagflation," the combination of high unemployment with rapid inflation, something seen as contradicting Keynesian theory. 90

An important but largely neglected early expression of the search for alternative economic policy strategies is a policy document produced in 1970 by the OECD, which played an important advisory role in relation to governments in member countries. This document, Inflation: The Present Problem, gives a very interesting illustration of the views of influential policy advisors in the years preceding the first oil shock and the ensuing period of high inflation. In outlining the problems generated by inflation, this document points at issues such as insecurity, wage-price spirals, and increasing interest rates. The report also pointed at the role of high labor demand for increasing the share of wages and salaries in the national product while decreasing the corporate share. In its conclusions, the OECD argues for "the urgent need to give higher priority to price stability," making the key observation that "the problem of inflation arises in part from the very success of post-war economic policies in other directions—notably in achieving high levels of employment." The OECD policy report realistically recognizes that "giving higher priority to price stability means giving lower priority to something else" and that "in a number of countries this may temporarily have to be [growth and employment]." To restore price stability, the first recommendation of the OECD is that "excess demand should be eliminated and governments should be prepared, where necessary, to accept a temporary reduction in the rate of activity until there are signs that better price stability has been achieved."91

The OECD policy advisors were, however, keenly aware of the political difficulties in carrying out the recommendations for downgrading the top priority widely accorded to full employment. In a cautious discussion of the proposal to recreate "the fear of a real recession" as a cure for inflation, echoing widely shared beliefs expressed by persons such as Crossland, Myrdal, and Okun, they were very concerned with the potential of negative electoral reactions to governments attempting to implement their proposal. The report recognizes that "a major recession would no longer be a *deux ex machina*" but would instead be seen as "a

result from a miscalculation or a deliberate act of government. Indeed, the problem of inflation today arises precisely because, when faced with a choice, governments have hesitated to give high priority to price stability." Thus, "today a serious recession would be clearly recognized to be the result of a deliberate policy being followed by the government," while in the 1930s "it could be seen as a natural disaster." Therefore, "there is still too great a tendency to think in terms of protecting production and employment regardless of costs and prices." In a succinct summary of the policy dilemma as conceived at that time, they write that "the fundamental problem is how to get people to exercise the moderation that they would do if they believed that a major recession was possible, without actually having to administer the lesson."

At the time of the preparation of this policy document, the Swedish economist Gösta Rehn—one of the two intellectual designers of the active labor market policies in Sweden—was head of the OECD's man-power section.<sup>93</sup> Within the OECD staff, Rehn argued against the formulations in this document, maintaining that it would be widely interpreted as an official recommendation for increasing levels of unemployment. His objections were, however, overruled, and internationally the policy document came to be interpreted in the way Rehn had feared.<sup>94</sup> OECD's "fundamental problem"—how governments could avoid electoral blame for increasing unemployment—found a surprising and radical solution. The 1973 oil shock, released by the OPEC after the Arab-Israeli war, hit the Western nations almost like a natural disaster. In most countries, levels of unemployment jumped. This shock thus became the outside catalyst for the actual administration of the lesson of high unemployment, a lesson the blame for which governments now could largely place on the OPEC. In spite of increasing levels of unemployment, in the McCracken report, the OECD urged caution with expansive policies, arguing that it is better to accept "a less rapid reduction of unemployment now, in order to achieve lower levels of unemployment later on."95

As noted above, the Bretton Woods agreement had enabled governments to control cross-border capital flows, something that gave them considerable leverage in relation to national capital interests and possibly steering economies to maintain full employment. After the dissolution of this system in 1971, from the mid-1970s to the mid-1980s in most of our countries, there was a wave of deregulations of capital movements. Governments thus came to lose a major tool for full employment economic polices. The result was a globalization of capital, a globalization that affected national relations of power in favor of capital and limited the scope of government policy making.<sup>96</sup>

During the 1970s and the first years of the 1980s in many Western countries, the top priority goals of economic policy changed from full employment to low and stable inflation. This shift came along quite different paths, some of which can here be sketched. In Europe, Germany, with its economic strength and independent central bank—Bundesbank—played a key role.<sup>97</sup> After the dissolution of

the Bretton Woods system in 1971, Bundesbank chose a tight monetary policy increasing unemployment. When the first oil shock hit Germany, the coalition government between social democrats and the small liberal party began a fiscal expansion to stimulate investment and employment. Bundesbank responded by a very strict deflationary policy, thereby creating a severe recession and forcing the government to revert to a tighter fiscal policy.98 As a result of the G7 summit in Bonn in the summer of 1978, which urged countries such as Germany to act as "locomotives" to pull Western countries out of the recession, the government again moved to an expansionary policy. But when the second oil shock hit the country in 1979, increasing unemployment was combined with deficits in government budgets as well as in the current account. Bundesbank now saw this experiment as a failure and reverted to monetary stringency. The electoral popularity of the social democrats sank with increasing unemployment, a development increasing disagreements on economic policy within the coalition government. The liberals now made their crucial "Wende," turned their backs to the social democrats, and entered a coalition government with the Christian democrats in 1982, with this new coalition elevating low inflation to its major goal.

In the United Kingdom, the Labour governments (1964-70 and 1974-79) struggled to defend the pound as a reserve currency and to fight inflation and unemployment by attempting incomes policies, but they were unable to create working alliances with trade unions. 99 After high inflation, increasing unemployment, and a winter of severe strikes, the conservatives came to power in 1979, with Margaret Thatcher as a convinced neoliberal leader keyed to anti-inflationary policy. In France, during the 1970s, the socialists, long outside government, criticized the ruling Gaullists for increasing unemployment by too market-oriented policies. 100 Under Mitterand, they almost won the presidential election in 1974 and finally did so in 1981. Parliamentary elections in the same year led to a Left government. Planning on the basis of an expected U.S.-led recovery in 1982, this government began an expansionary policy. In the United States, the new Republican administration and Federal Reserve did, however, delay its expansion, something that forced Mitterand to make a U-turn in his economic policy in 1983.

With considerable internal conflicts over policy issues, during the late 1970s and early 1980s, major European countries thus changed economic policy goals, degrading full employment and giving top priority to low and stable inflation. What were the driving forces behind this shift? Layard, Nickell, and Jackman argue that it was prompted by widespread electoral demand; after the second oil shock, electorates

in most countries declared that enough was enough: inflation must be reduced. There followed massive demand deflation in all countries, and by 1985 OECD inflation had been reduced to the same levels as existed in 1969. At the same time, OECD unemployment had risen by over a half.<sup>101</sup>

However, they give no evidence for the assumption that the downgrading of full employment was largely driven by voters' demand.

Relevant empirical data on voters' reactions to inflation and unemployment have been produced within research on "economic voting." These studies indicate that voters are primarily influenced by their overall assessment of government economic performance rather than by its specific aspects. They also indicate differences between the United States and Europe, something we might expect in view of the transatlantic differences in the role accorded full employment in the Beveridgian sense. In the United States, it would appear that during the period 1960-80, inflation rates had more effects on presidential popularity than unemployment. In Europe, however, where full employment below 3 percent was perhaps *the* political touchstone during The Great Trough, in the 1970s and 1980s, unemployment appears to have been at least as important as inflation for voters' party choice and level of government support. Surveys on most important political issues indicate that in many countries, electorates appear to have viewed unemployment as about equally important or, most of the time, even more important than inflation. In Inflation.

Thus, in the United Kingdom, when asked, "What would you say is the most important issue facing Britain today?" from 1977 to 1980, with unemployment increasing to about 6 percent and inflation more than twice as high, although inflation is pointed out by two-thirds of the respondents, unemployment is mentioned by about one-half of them. During the first half of the 1980s, when government policy had shifted from full employment to low inflation, unemployment is mentioned as the most important issue by as much as 80 percent of the respondents, inflation only by about 20 percent. 105 Also, German election studies from 1976, 1980, and 1990 indicate that problems related to unemployment were mentioned as the most important issues much more often than inflation and prices. In Denmark, where inflation increased to about 10 percent already after the first oil shock but unemployment reached this level only after the second shock, unemployment was clearly seen as the most important political problem already after the first shock while inflation was rarely mentioned. <sup>106</sup> In 1979-85, when Sweden had an unemployment rate below 3 percent but an inflation rate at least three times as high, the employment issue was consistently mentioned among the two most prominent issues for party choice while inflation was seen as much less important.<sup>107</sup> It would therefore not appear possible to view the downgrading of full employment in favor of low inflation as a response by European governments to clear electoral demands and preferences.

It is often argued that while inflation hurts all citizens, unemployment hits only small minorities. In this context, the reliance on labor force surveys' giving averages of weekly unemployment rates can be misleading since during longer time periods, larger proportions of individuals are likely to be sometimes unemployed. A panel study in Sweden showed that among persons twenty-four to fifty-five

years old in 1991, during the period 1992-2000, close to 40 percent were sometime hit by unemployment; for three-quarters of them, unemployment lasted more than six months.<sup>108</sup>

A possible explanation for this shift in policy goals is that high inflation has turned out to be a greater menace for citizens' welfare than the negative consequences of high unemployment documented in sociological, psychological, and medical research (cf. above). In view of the role now widely accorded to low inflation as the goal for macroeconomic policy, one could expect it to be easy to pinpoint serious negative consequences of inflation. Apart from short periods of hyperinflation in some countries, this task does, however, turn out to be surprisingly difficult for the normal rates of inflation appearing in the OECD countries during the period after the Second World War. 109 In fact, as observed in one macroeconomics textbook: "economists have difficulties in identifying substantial costs of inflation."110 The costs of inflation are typically seen as generated, for example, in connection with the need to adjust prices, in distortions of tax schedules, and as transfers of wealth from people holding cash to those with real assets. Variable inflation may also generate uncertainty, and high rates of inflation are disliked by electorates. While these factors are drawbacks, there are also potential benefits of inflation. One is that, as pointed out by Tobin, since it is difficult to cut nominal wages, adjustments to external shocks are easier to achieve when inflation is allowed to change real wages.111

In this context, it is therefore fruitful to consider the rarely discussed distributive consequences of the shift in policy goals: is it neutral in terms of the distribution of the national product between employers and employees, between profits and wages? Here the weakness of a theory of distribution in mainstream economics generates problems; most studies silently bypass the question of distributive neutrality, whereas a few note it before bypassing. Thus, for example, Layard, Nickell, and Jackman state that "unemployment is the mechanism which assures that the claims on the national product [by employers and employees] are compatible," however, without discussing the distributive consequences of the use of variations in unemployment rates to achieve this compatibility. Noting that unemployment affects wages in the long run and is related to the level of autonomous upward pressures on wages and prices, Nickell writes,

If wage pressures rise because unions become more militant, say, policy makers will, in the long run, be forced to lower real demand in order to stabilize inflation. . . . But it is the autonomous increase in wage pressure that is the ultimate cause of the unemployment increase. And this wage pressure must be reduced if unemployment is to be reduced without rising inflation. 113

Here the role of increased unemployment as a means towards lower inflation is recognized, but distributive consequences and relative costs of alternative policies are not discussed, and policy makers are seen as impartial umpires bringing unions to order by contracting the economy.

While we must recognize inflation as a problem in itself, the inverse statistical association found between unemployment and wages clearly indicates that an increase of unemployment is likely to affect the bargaining positions of employees and employers in opposite directions, reducing the bargaining power and aspirations of employees while increasing those of employers. Ceteris paribus, economic policies that work via variations in levels of unemployment to ensure that inflation remains stable are thus likely to have distributive consequences. When the goal of economic policy changes from full employment to stable inflation, we can thus expect employees to be on the losing side. In this context, it is therefore fruitful to consider the hypothesis that distributive considerations have been one potential driving force behind demand deflation.

In the mid-1980s, Gösta Rehn proposed such an alternative interpretation for this shift in policy goals. In his view, the relatively mild electoral repercussions after the first oil shock strengthened the courage of many policy makers. As put by Rehn,

It is possible that the sudden increase in unemployment after the first oil price jump in 1973 was not planned by governments. But when it occurred, they were pleased to see that unemployment was not as dangerous politically as many had thought.<sup>114</sup>

In Rehn's terse summary, when governments appeared determined to stick to the goal of low inflation in spite of greatly increasing levels of unemployment, the economic policy stance of most Western governments now was "full employment is no longer permitted," with the implicit message that "manpower utilization would be kept so much below full employment that the trade unions and their members were constantly reminded of 'the lesson'." In this context, Rehn also notes, "Of course no government admits that high unemployment is a goal or a central means for the achievement of price stability and a desired rate of economic growth" (p. 65). For obvious reasons, governments find it politically expedient instead to pronounce low inflation as their primary policy goal.

As noted above, Kalecki argued that in the long run, business interest would not accept full employment.<sup>115</sup> We can now formulate what can be called the Kalecki-Rehn hypothesis: The high unemployment rates after 1973 partly reflect attempts by business and conservative interests to reshape relations of power and patterns of distribution prevailing during the full employment era into more favorable ones from their point of view. Instead of being the major problem, unemployment thus comes to be seen as a solution to other problems now considered more serious.

## 8. PATTERNS IN THE RETURN OF MASS UNEMPLOYMENT

The return of mass unemployment after the oil shocks of 1973 and 1979 shows clear differences among groups of countries (see Figure 7). The most dramatic

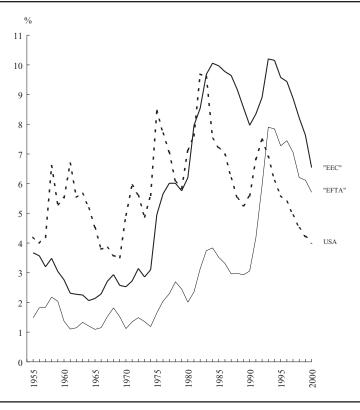


Figure 7. Percentage of unemployment in countries of the European Economic Community, the European Free Trade Agreement, and the United States (1955-2000).

increases took place in Europe.<sup>116</sup> In our eight countries, which at that time were members of the EEC,<sup>117</sup> the average increased from below 3 percentage points during The Great Trough to 9 percentage points in 1980-95. Among our members of the EFTA,<sup>118</sup> this increase was much lower; here the dramatic rise came only in the early 1990s. In the United States, there was only a mild increase, with a couple of percentage points from the relatively high levels during The Great Trough.

These three distinctive patterns of long-term changes point to problems with the standard explanation for the "stylized fact" that in the 1980s, levels of unemployment in the United States were lower than those in Europe because of the lower levels of labor market rigidities and distortions in the United States. Such an explanation in terms of relatively durable patterns of rigidities and distortions cannot easily account for the higher levels of unemployment in the United States during The Great Trough. What cries out for an explanation here is instead the remarkable shift in Europe, bifurcated into two different patterns; in the United States, no basic long-term changes would appear to have taken place.

The above patterns in the return of mass unemployment after the oil shocks are likely to reflect not only the severity of shocks but also government policies used

to cope with economic strains. Here we can expect that differences in the relative strength of political parties along the Left-Right continuum as well as long-term models for the resolution of conflicts of interests were of importance for the strategies chosen by governments to handle pressures generated in connection with these shocks. This leads us into the "varieties of capitalism" debate. To indicate differences among countries, scholars have used terms such as "neocorporatism," "concertation," "political bargaining," "social partnership," and "centralized wage bargaining." Such concepts capture partially differing country traits, which themselves are likely to be only partially stable over time. In this context, it appears fruitful to distinguish between, on one hand, a group of countries where a long-term presence of Left parties in governments in combination with constitutional factors has resulted in what can be described as macro-political tripartite bargaining and, on the other hand, categories of countries with differing levels of centralized wage bargaining.

Macro-political bargaining involving governments, unions, and employers' organizations can be seen as a pattern for conflict settlements generated primarily in countries where Left parties have had a long-standing and strong control over governments and where unions are strong and centralized. In the period considered here, these conditions can be said to have existed in Austria, Norway, and Sweden. Such a pattern of bargaining can, however, also appear in countries where Left parties are weaker but where constitutions give minority parties a pivotal role in political decision making. Here Finland and Switzerland are the prime cases. The Finnish constitution has required large majorities in the Eduskunta for significant legislation to become valid for more than one year, thus favoring broad coalition governments. <sup>120</sup> Since the early 1970s, Finland thus had a relatively stable social democratic minority participation in different coalition governments and long periods of state involvement in incomes policies. Switzerland is an exceptional case for many reasons, one of them being that the Swiss constitution allows small interest groups to introduce referendums and thus to render the political decision-making process very cumbersome and uncertain. 121 This has driven the conservative and liberal parties as well as business interests to bring in the relatively small Social Democratic Party and the weak unions into formal and informal negotiations before decisions are taken and to give the social democrats a minority representation in the practically permanent coalition government, the Bundesrat.

In discussions of the role of wage-setting procedures for unemployment levels, social scientists have pointed to the potential relevance of centralized wage bargaining with encompassing unions that are likely to practice wage restraint, thereby partly internalizing the consequences of wage demands on employment levels. <sup>122</sup> Using the Calmfors-Driffill classification, among our remaining countries, a relatively high degree of centralized bargaining can be said to have existed in Denmark, Germany, the Netherlands, and Ireland; a medium level in Australia,

Table 2
Changes in and Levels of Unemployment from 1960 to 1998 in Countries with Tripartite
Macro-Political Bargaining and with Different Levels of Centralized Wage Bargaining in Eighteen
Countries (%)

Bargaining Institution	Country	Change 1960-72 to 1980-89	Level 1980-89	Change 1980-89 to 1990-98
Tripartite macro-political bargaining	Austria	2.1	3.7	0.7
	Finland	3.1	5.1	12.2
	Norway	1.2	2.8	2.3
	Sweden	0.8	2.3	4.7
	Switzerland	0.6	0.6	2.5
High level of centralized wage bargaining	Denmark	7.0	8.4	-0.8
	Germany	6.0	6.8	1.4
	The Netherlands	6.4	7.6	-1.6
	Ireland	8.9	13.9	-1.1
Medium level of centralized wage bargaining	Australia	5.7	7.6	1.5
	Belgium	7.6	9.7	-1.2
	New Zealand	4.1	4.3	3.7
Low level of centralized wage bargaining	Canada	4.1	9.4	0.4
	France	6.9	8.9	4.6
	Italy	4.3	8.2	2.4
	Japan	1.2	2.5	0.4
	United Kingdom	7.8	9.8	-1.1
	United States	2.3	7.3	-1.3
Average		4.4	6.6	1.2

Belgium, and New Zealand; and a low level in Canada, France, Italy, Japan, the United Kingdom, and the United States. <sup>123</sup>

The pattern of changes in average levels of unemployment from The Great Trough (1960-72) to the period after the two oil shocks (1980-89) shows that on the average, the smallest percentage point increases came in the five macropolitical bargaining countries (1.6 percent; see Table 2). Among these countries during this period, changes in government complexion did not have major consequences for unemployment levels.<sup>124</sup> The bourgeois governments in Sweden (1976-82) and Norway (1981-86) came to power when long periods of full employment had become associated with and also largely maintained by social democrats. Full employment was thus seen by voters not only as desirable but also as a realistic policy goal. The new bourgeois governments therefore faced strong strategic incentives not to be the first ones to allow major increases in unemployment, something that at that time would have been likely to discredit them for a long time to come. 125 In Norway, the exploitation of North Sea oil contributed to reverse the oil shock. The extremely low level of unemployment in Switzerland reflects a very different type of class compromise, in which full employment was limited to the native male labor force and the brunt of unemployment was borne by the so-called guest workers, a large proportion of which had to leave the country.126

In the remaining countries, the degree of centralization of wage bargaining does not appear to have been of relevance for the extent of unemployment increases. 127 Countries classified as having high or medium levels of centralized bargaining had large increases. An exception here is New Zealand, with a history of extremely low levels of unemployment during the postwar period, ending up with a relatively low unemployment in the 1980s. Among countries with low levels of centralized bargaining, increases were relatively modest in Italy, Canada, and the United States, countries with relatively high unemployment rates already during The Great Trough. Here the major exception with low levels of unemployment is Japan, which has been described as having state-led capitalism. 128 It differs from the Anglo-Saxon as well as the European forms by combining a long-term exclusion of Left parties from government position with strong state involvement in the economy via planning and coordination. In Japan, the first oil shock came when popular support for the ruling Liberal Democratic Party was crumbling for the first time since the period after the Second World War. The government had a strong incentive as well as a capacity to avoid drastic increases in unemployment. In this context, the distinctive organization of employment relations in Japan may also have been of relevance. 129 The trends noted above were, however, not to remain stable. Thus, during the early 1990s, apart from France with an already high unemployment level, the largest increases came in Finland and Sweden, where full employment gave way to mass unemployment. Also, New Zealand saw a major increase during this decade. 130

The patterns of the return of high unemployment during the 1970s and 1980s indicate that in itself, a high degree of centralization in wage bargaining does not appear to have been of major importance. It was primarily in Austria, Sweden, and Norway where a combination of centralized wage bargaining and a long-lasting Left hold of government still generated a "contagion from the Left" that lead to policies largely retaining full employment. In Finland as well as in Switzerland with a weaker Left, the rise of unemployment was also largely contained, but there constitutions were essential in generating macro-political bargaining.<sup>131</sup>

To what extent were country differences in the rise of unemployment after The Great Trough affected by differences in economic policy? Because of various limitations, the analysis here will be restricted to one economic policy indicator: the short-term interest rates set by central banks, exemplified by the prime rate of the Federal Reserve Bank in the United States. The setting of prime rates by central banks is of course affected by many factors. In European countries, for example, a concern with exchange rates has often been important. Yet this type of short-term rate has increasingly come to be used by central banks as a main instrument for controlling inflation and indirectly also growth and employment. It can thus be seen as one central indicator of the macroeconomic policy stance in each country. 132

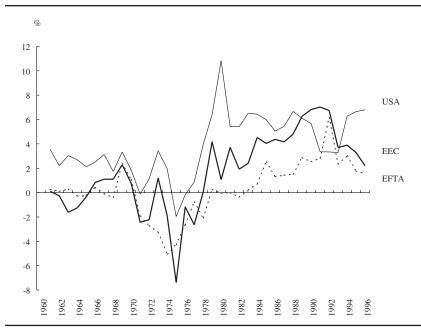


Figure 8. Real short-term central bank interest rates in the European Economic Community, the European Free Trade Agreement, and the United States (1961-97).

In Figure 8, the development of annual real short-term central bank rates since 1961 are given for eight countries of the EEC and four countries of the EFTA as well as for United States. <sup>133</sup> During 1961-72, in the EEC and EFTA we find average real interest rates fluctuating around zero (–0.2). In the United States and Canada, real prime rates were, however, considerably higher, 2.3 and 1.6 percent, respectively. In this period, the two North American countries with considerably higher unemployment rates than Western Europe thus appear to have had more restrictive policy stances than what was the case in countries with full employment. <sup>134</sup>

Along with accelerating inflation after 1973-79, real interest rates fell and were clearly negative in the EFTA countries (–3.4 percent) and also in the EEC (–2.0 percent). Again in the United States, the average real prime rate was considerably higher (1.4 percent), while Canada now was down to –0.9 percent. After the second oil shock in 1979, however, real interest started to climb, largely reflecting drastic nominal increases in the EEC countries as well as in the United States. In the EFTA countries, real interests rates show only some increase, about 1.0 percentage points up to the late 1980s.

To what extent are differences in macro-policy stances as indicated by increases in central bank prime rates reflected in changing levels of unemployment? I will here concentrate on shifts taking place in connection with the second oil shock in 1979, when most countries raised nominal interest rates. With only annual information on interest rates, changes in trends can be only crudely indi-

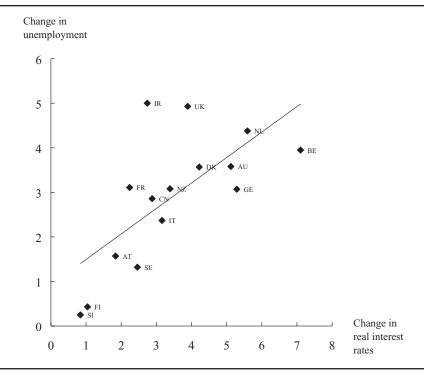


Figure 9. Percentage point changes in real short-term interest rates and unemployment in fifteen countries in connection with the second oil shock (1979-80).
 Note: IR = Ireland; UK = United Kingdom; NL = the Netherlands; BE = Belgium; DK = Denmark, AU = Australia; FR = France, NZ = New Zealand; GE = Germany; CN = Canada; IT = Italy; AT = Austrai; SE = Sweden; FI = Finland; SI = Switzerland.

cated. I here look at the largest increase in interest rates observed between consecutive two-year periods from 1977 to 1982, increases that for most of our countries came from 1977-78 to 1979-80. The relevant increase in unemployment can be expected to come with some time lag and is here taken as the increase of average levels of unemployment from 1975-82 to 1983-84. 135 In this context, the two largest economies, the United States and Japan, are clearly outliers. Both countries made major increases in their real interest rates, but as noted below in the United States with considerable short-term variation. In the United States, average annual interest rates increased from already relatively high levels; in Japan, the increase came from an originally negative level. In neither country did unemployment levels, however, show much change; in the United States it did not increase much from a relatively high level, and in Japan it remained at a very low level. I will here disregard these two cases as well as Norway, where the oil economy makes interpretations difficult. Among the remaining fifteen countries, we find a fairly good correlation (.68) between changes in real short-term interest rates in connection with the second oil shock and changes in unemployment after this shock (see Figure 9). With the exception of France, real prime interest rates increased clearly less in the four macro-political tripartite bargaining countries (Austria, Finland, Sweden, and Switzerland) than in the others. <sup>136</sup> It would thus appear that partisan politics and the choice of political strategy in reaction to the external shocks were of considerable importance for the pattern of return of mass unemployment during the 1980s.

As noted above, however, in the early 1990s, unemployment levels jumped in Finland and Sweden. <sup>137</sup> In both countries, the fast escalation of unemployment was associated with marked increases in real interest rates. <sup>138</sup> In Sweden, the background was a major economic crisis precipitated by policy mistakes and a change in macroeconomic policy stance, where the traditional top priority to full employment was replaced by top priority for low inflation. <sup>139</sup> In Finland, the background was partially similar, however, to some extent aggravated by the collapse of the Soviet Union, its major trading partner. In both countries, interest rate increases were also part of attempts to defend the exchange rate. Yet when these attempts turned out as failures, both countries continued very restrictive policies. A policy orientation directed toward qualification for membership in the new European Union and its monetary cooperation was probably of relevance for these policy shifts.

During the period 1979-90, a significant part of the difference in levels of unemployment within Europe between our EFTA and EEC countries can thus be interpreted in terms of the considerably higher interest rates set by central banks in the EEC. Can differences in central bank monetary policies also account for some part of the differences in unemployment during the 1980s between the United States and the EEC? Here we have to consider not only the explicit goals set by formal instructions to central banks but also the strength of the potential resistance they meet in carrying out their goals. In this period, the average interest rate was 4.8 percent in the EEC and 5.1 percent in the United States. As noted by Ball, however, in the United States, this high average hides a pattern of frequent changes, in which sharp increases were followed by marked decreases when inflation had slowed down. In the EEC, on the contrary, interest rates were kept high during long periods in spite of decreasing inflation and high unemployment levels.

These differences partly reflect that the Federal Reserve Bank has to consider not only price stability but also growth and employment. In Europe as noted above, the German Bundesbank, which traditionally has set the pattern for central banks in many other European countries, has since 1971 instead persistently focused on maintaining low inflation. But here also differences in societal power structures are of relevance. In their roles as guardians of a stable currency, central banks have to face the pressure on wages and prices emanating from trade unions as well as from potentially interventionist governments. These pressures on wages and prices are likely to be considerably stronger in most European countries than in the United States. The confrontations between relatively independent central banks, unions, and governments of different complexions in setting the

agenda for economic policy are therefore likely to unfold differently in the United States and Europe and also to vary among European countries. Where central banks and conservative-centrist governments keyed on maintaining low inflation face strong unions and a potentially interventionist opposition parties, they are likely to have to take recourse to tougher "worker disciplinary devices" than is the case in which the opposition is more malleable.

Observations made by Carlin and Soskice on what they refer to as the "threat strategy" of the German Bundesbank suggest such a hypothesis:

Faced by potential inflationary demands from ... powerful actors, the Bundesbank's strategy is to make threats which actors then have to take into account. To contain union wage demands and to stiffen the resistance of the employers' associations, the Bundesbank's threat is to raise nominal interest rates and possibly produce an appreciation of the exchange rate. . . . Moreover, if inflationary wage increases occur, the Bundesbank will need to rebuild its anti-inflationary reputation. It is therefore unwilling to respond to the economic slack it causes by symmetric cuts in interest rates. If punishment is to be meted out, policy settings can only be relaxed very gradually and this fails to provide the necessary confidence about the growth of demand to drive up investment. 141

Carlin and Soskice note that a punishment strategy of this type makes the Bundesbank differ from the Federal Reserve Bank in the United States, "where the absence of powerful unions makes a punishment phase unnecessary so that a fall in inflation to some target levels is the signal for the relaxation of monetary conditions." Here we thus find an explanation of the differences observed by Ball in the setting of interest rates by the Federal Reserve Bank and European central banks. During the 1970s and 1980s, the Bundesbank played a leading role in setting policy strategies also for other central banks within the EEC.

Based on this observation by Carlin and Soskice, we can suggest the hypothesis that the exceptionally high levels of unemployment within the EEC during the 1980s to a significant extent reflected a conflict strategy by central banks and governments focusing on maintaining low inflation to counteract pressures from strong unions and potentially interventionist political parties. This hypothesis thus goes against conventional interpretations that the higher unemployment rates in Europe compared to those in the United States are due to higher levels of rigidities and distortions on European labor markets. In contrast to the rigidity hypotheses, this conflict hypothesis can also explain the lower levels of unemployment in the EFTA countries; as seen above, in these countries, there was some degree of cooperation between unions, governments, and central banks in helping to keep interest rates relatively low during this period.

## 9. CHANGING PROFIT/WAGE RATIOS

From the perspective of the role of unemployment in distributive conflict, a key question is to what extent the changes in levels of unemployment generating The

Great Trough have been reflected in the functional distribution of national income between employers and employees. The wage curve indicates that lower levels of unemployment are associated with higher wages. If employers can pass on only part of wage increases to consumers in the form of higher prices, we could expect unemployment levels to affect the profit/wage ratio. This hypothesis can be illuminated by data from national accounts on the distribution of the GDP. Since 1960, OECD national accounts include a breakdown of the cost components of the GDP, providing estimates of two relevant components. One is compensation paid by employers to employees; the other is operational surplus, referring to the value of what is left to employers of gross output once they have paid compensation to employees and intermediate production costs. These two components will here be used to define the relative size of the parts of national product going to employers and employees in terms of the profit/wage ratio. 144

As generally is the case in comparative studies, there are problems associated with available data. Since operational surplus includes incomes of the self-employed, changes in the structure of the labor force, especially the marked decline of the proportion of farmers in most of our countries since 1960 will contribute to a decline of the profit/wage ratio. 145 Of main interest here is, however, whether this ratio will show a U-shape, that is, if it falls from 1960 to about 1980 but thereafter has an increasing trend up to the late 1990s. During the past couple of decades, the decline of the farm population is of less importance and will furthermore in effect counteract the above hypothesis. In spite of efforts at standardization, problems with definition and measurement are probably important. These problems are likely to generate differences between countries, especially when it comes to the level of the profit/wage ratio. To the extent that countries have been consistent in the handling of national data, such differences will be of less importance for within-country trends, which here are of main interest.

To crudely describe the development of the profit/wage ratio over the period 1960-98, I have regressed this ratio on year and a quadratic term of year. The results indicate relatively similar U-shaped patterns for almost all countries; the profit/wage ratio first decreases, reaches a minimum in the 1980s, and thereafter shows an increase (see Table 3). This U-shape is especially pronounced in Ireland and New Zealand, while in Canada it is nearly absent. The quadratic component is small also in the United States and in the United Kingdom, partly reflecting that in these two countries, there was only a modest decline of the profit/wage ratio in the years up to the 1980s. Japan and Switzerland have somewhat deviant developments, with a declining trend stagnating in the 1990s, however, without a marked upturn. Norway has a W-shaped profile, which may reflect changes in the oil economy of the country.

To illustrate these patterns, average values for the profit/wage ratio 1960-98 are shown for four categories of countries in Figure 10. The EEC category includes Belgium, Denmark, France, Germany, Ireland, Italy, the Netherlands,

Table 3
Fit of Regressions of the Profit/Wage Ratio on Time, 1960-98, in Eighteen Countries

	Estimate					
	Year <sup>2</sup>					
Country	Constant	Year	t	$(\times 100)$	t	Adjusted $R^2$
Australia	60.7	-1.80	-7.2	4.09	6.7	.57
Austria	71.0	-2.55	-14.6	4.89	11.5	.90
Belgium	79.7	-3.15	-12.6	6.83	11.2	.82
Canada	45.8	-0.46	-2.2	0.61	1.2	.31
Denmark	61.4	-2.70	-18.1	5.24	14.5	.93
Finland	77.2	-3.39	-11.6	6.49	9.1	.85
France	79.0	-3.05	-11.5	5.68	8.9	.85
Germany	68.3	-2.68	-15.0	5.35	12.3	.89
Ireland	87.6	-4.01	-13.2	10.33	14.0	.84
Italy	99.1	-2.86	-8.9	6.87	8.7	.67
Japan	107.6	-3.75	-10.6	5.11	5.9	.92
The Netherlands	69.5	-2.69	-9.7	6.29	9.3	.71
New Zealand	103.0	-4.12	-12.8	9.13	11.7	.82
Norway	64.5	-1.79	-3.0	4.06	2.8	.16
Sweden	43.5	-1.92	-9.2	4.22	8.4	.70
Switzerland	62.5	-1.64	-13.4	2.16	7.3	.95
United Kingdom	37.8	-1.01	-5.8	2.87	6.8	.59
United States	46.2	-1.25	-9.6	2.54	8.1	.75
European Economic						
Community countries	72.8	-2.77	-17.8	6.18	16.3	.90
European Free Trade						
Agreement countries	63.9	-2.62	-16.0	5.20	13.1	.90

Source: Organization for Economic Cooperation and Development national accounts.

and the United Kingdom. Because of the deviant patterns for Norway and Switzerland, the EFTA group includes only Austria, Finland, and Sweden, while the United States forms a category of its own. The EEC countries show a marked U-shape, with the lowest levels in the years up to 1980. <sup>146</sup> On average, the three EFTA countries have a decline up to the late 1970s followed by a relatively flat development but then an increase after 1990. In the United States, both the decline of the profit/wage ratio up to 1982 and the following increase are relatively modest.

The above data thus indicate that in most of our countries, there was a marked profit squeeze during the couple of decades up to and around 1980, while thereafter the profit/wage ratio has tended to increase. Although the decline in the farm sector and other types of changes in economies undoubtedly are of relevance here, in countries where information is available on manufacturing, relatively similar patterns of changes in the profit/wage ratios are found in most of our countries, data that also reproduce increases after about 1980. 147 In most countries, we thus find that the profit squeeze was turned into profit growth in tandem with changes in economic policy stances to low inflation, the drastic increase in rates of unemployment, and the decline in industrial disputes. In Finland and Sweden, the most



Figure 10. The profit/wage ratio in four categories of countries (1960-98). Note: Organization for Economic Cooperation and Development national accounts.

marked increase of the profit/wage ratio came in connection with the return of mass unemployment after 1990. The relatively small changes in this ratio in the United States and Canada may possibly reflect that they have had relatively small changes in levels of unemployment during the postwar period. Developments in Japan and Switzerland are difficult to interpret.

## 10. THE SILENT COUNTER-REVOLUTION

In this article, I have approached the radical changes in the political economies in the Western countries during the past century with a focus on the role of distributive conflict as reflected in long-term changes in levels of unemployment, a focus that opens up new perspectives on these changes. In the analysis, I have contrasted an economic supply-and-demand framework keyed to market dysfunctioning with a power-sensitive approach focusing on long-term positive-sum conflicts among differently endowed actors and interest groups. Often characterized by elegance in mathematical modeling, analyses in the neoclassical supply-and-demand mold have concentrated on the return of mass unemployment after 1973, viewing labor market distortions and rigidities hindering wages to adjust to market-clearing levels as central causes. Although in many ways valu-

able, these studies must be seen as partial. Important limitations are that they have come to largely neglect the element of distributive conflict in the relationship between the parties on the labor market, give scant attention to the role of power differences in this relationship, approach the labor market as any other market, and do not consider the longer time perspective.

The classical bête noir—unemployment insurance—resurrected to create one principal part in neoclassically inspired accounts of the return of mass unemployment was ill prepared for a confrontation with basic facts from earlier periods. Thus, over the long haul, the development of unemployment insurance moves contrary to the trend in unemployment levels. Before the Second World War when this insurance was absent or underdeveloped, our countries were plagued by high unemployment; when it became universal and increasingly generous during the 1950s and 1960s, in most of our countries unemployment fell to historically low levels. The return of mass unemployment after the 1970s shows little correlation with the provisions of this insurance. The standard interpretation that in a comparison with Europe, the relatively low unemployment rates since the 1980s in the United States reflect its lower levels of labor market distortions is called into question by the fact that up to 1973, the United States had considerably higher unemployment than Europe. Furthermore, within Europe during the 1970s and 1980s, the EFTA countries had much lower rates than those in the EEC, a contrast that is difficult to interpret in terms of differences in rigidities. Yet the distortion and rigidity hypotheses must of course not be rejected in toto. Undoubtedly, we can expect some degree of misuse of unemployment insurance as of other insurance programs, this insurance may to some extent prolong individual spells of unemployment, and labor market legislation may generate some degree of unemployment. Yet the main forces driving the end of The Great Trough are likely to be located elsewhere.

Scholars working within the supply-and-demand framework have made conflicts of interests between employed insiders and unemployed outsiders into a major area of research on unemployment. In contrast, the potential fault line between employers and employees has been given short weight. Since profits as well as wages have to be taken from the revenue of firm sales, we cannot discuss wages without at the same time dealing with profits. And we know that levels of wages tend to be inversely related to levels of unemployment. In market economies, it is of course necessary to have a place for profits, but the unresolved question is what this place is to be. Therefore, we have to face the reality of distributive conflict on the labor market and the fact that political means can be used to influence the level of unemployment in ways that are likely to be of relevance for wages and profits. Those viewing Western democracies as societies in basic harmony, where free competition between equals generates welfare for all, may see the underlining of the political element in the rise of unemployment as an accusation of conspiracy. At a time when most if not all governments in the Western

countries in practice have given up aspirations to reach full employment defined in the traditional Beveridgian sense of the concept, reminders of this recent transition easily appear politically inconvenient. But to close our eyes for the reality of distributive conflict in society would jeopardize the objectivity of social science. In this context, we must, however, recognize that for employers, the choice of a preferred level of unemployment is complicated by the fact that boom periods with lower unemployment also tend to be associated with better profit levels. Here it is fruitful to make a distinction between the short and the long run; this choice situation is likely to become especially acute after long periods of full employment.

While some economists such as Alchian and Demsetz do not believe that the labor market differs from ordinary markets in essential ways, Solow notes that "labor as a commodity is sufficiently different from artichokes and rental apartments to require a different mode of analysis" and concludes that "the labor market is really different."148 One basic characteristic making labor markets different is that unlike artichokes, commodities on the labor market have the capacity to learn and act collectively. Employers as well as employees are likely to have learned the lesson summarized by *The Times* in 1943 that the level of unemployment is of major significance for relations of power between them and therefore for distributive outcomes. Furthermore, history tells us that employees have recognized that they have a relatively more advantageous power position in democratic politics, in which votes count, than they have in markets in which economic resources decide. Within a neoclassical framework, it is difficult to rationally account for attempts by employees to act collectively via political parties and unions and to use democratic politics to affect conditions for and outcomes of distributive processes on the labor market. Viewing institutions such as unemployment insurance as generating distortions easily implies that they are seen as largely irrational; without them, we would all be better off. Attempts at rational accounts of such institutions are considerably facilitated by a recognition of significant contrasts between the socioeconomic patterning of the main power resources on markets and in democratic politics.

When we extend the analyses to include not only the end of The Great Trough but also its beginning and continuation, it appears clear that here the role of politics is likely to have been of major importance. Thus, while a manifold of factors undoubtedly affected and interacted at the beginning of this trough, a reasonable interpretation is that the arrival of full employment after the Second World War was made possible by the sea change in political power when for the first time in history, Left parties with a low level of unemployment as their primary goal emerged as major government parties or opposition parties in most of our countries. Yet, however, the change into full employment policies did not reflect a convergence of political goals; conservative and centrist parties maintained their traditional first preference for low inflation rather than full employment. In the

context of Bretton Woods institutions and the presence of strong government alternatives seen as willing and able to support full employment, one important part of the motivation for governments to maintain full employment was instead the perceived—and to a considerable extent realistic—threat from the electorate to punish policies increasing unemployment. In retrospect, it is perhaps surprising that the Damoclean sword of electoral punishment held sway over politics for such a long time and allowed for full employment in most Western countries, with North America, however, being located toward the periphery of the effective Damoclean reach. In Western Europe, much of the scenario once sketched by Kalecki now became a reality. <sup>149</sup> Involvement in industrial disputes increased to historically very high levels, and in some countries, managerial prerogatives were seriously questioned and political stability appeared to be threatened.

In discussions of the return of mass unemployment after 1973, the two oil shocks have widely been seen as main causes; the present analysis indicates that they can instead be seen as catalysts. As we have seen, already before the first oil shock the OECD argued that full employment was the decisive cause behind the rise of inflation and employer costs and urgently recommended that top priority should instead be given to price stability. The fact that this policy report was published after some internal conflicts among its top staff members indicates that it was not produced by accident. The desire by several influential interest groups to dismantle full employment from its top priority position had thus matured already by the late 1960s. While OECD policy advisers pondered over how to create the fear of a recession without an electoral backlash, the OPEC's two oil shocks jolted Western economies and thereby opened windows of opportunity for a major policy change. As indicated by Rehn, it should come as no surprise that several conservative-centrist governments were eager to avail themselves of this window of opportunity opened up by the OPEC to change economic policy goals to better suit their traditional preferences. 150 During the following decades, our countries saw intensive political conflicts centered on economic policy of relevance for unemployment; in most of them, the outcome was increasing unemployment. If the beginning of The Great Trough in the 1950s can be seen as a silent revolution, its demise since the 1970s is an almost equally silent counter-revolution. While these two revolutions have had only mild repercussions in North America, they have decisively reshaped the European political economy and institutions.

In this perspective, the lightweight nature of arguments advanced to explain the pronouncement of low and stable inflation as the main policy goal in most Western countries poses a riddle. Thus, it is hardly possible to argue that this shift was a response to widely shared electoral demands, or that inflation has more negative consequences for public welfare than does unemployment. Assuming boundedly rational actors, it would instead appear that the downgrading of full employment reflects traditional distributive conflicts and long-standing policy preferences by conservative and centrist parties, preferences that could find

expression after the OPEC-generated shocks. We have also seen that this shift in policy goals parallels the upward turn in the profit/wage ration since the 1980s, a decline of industrial conflict, and, as is well known, in many countries also an increasing inequality in the distribution of disposable household income. The observation by Rehn that "of course no government admits that high unemployment is a goal or a central means for achieving price stability and a desired rate of economic growth" is likely to provide a significant clue for governments publicly announcing low inflation as the main goal variable.<sup>151</sup>

While hypotheses on labor market dysfunctioning fail to account for differences between the United States and Europe both during The Great Trough and after its demise as well as for differences between EEC and EFTA, a focus on the role of the distribution of political power and differences in economic policy can do it to a considerable extent. We have seen that up to 1973, central bank real interest rates as well as levels of unemployment were considerably higher in the United States and Canada than in Europe. As partly reflected in changes of real interest rates in the years around 1980, intercountry differences in economic policy stances by central banks and governments appear to have been of importance for differences in the rise of unemployment rates after the second oil shock. Here the divergence between the EFTA and EEC countries indicate that centralized bargaining was of relevance for delaying mass unemployment only in the context of strongly entrenched Left governments or constitutions generating broad-based coalitions.

In accounting for differences between the United States and the EEC countries in terms of the persistence of high unemployment rates, it is fruitful to consider differences in the strength of the main actors that central banks and governments have to confront in attempting to reach the goal of low inflation. In Europe, central banks face strong unions and potentially interventionist governments and opposition parties. Based on observations on actions by the German Bundesbank, we have suggested the hypothesis that to keep these strong players in check, European central banks may have to rely on a punishment strategy requiring prolonged periods of high real interest rates and economic contraction; such a strategy is unnecessary for the Federal Reserve Bank facing the weak unions in the United States. The differences between the EEC and the EFTA countries in levels of unemployment in the 1980s reflect differences in economic policies but partly also the relatively strong position of Left parties and unions long making the threat of electoral retaliation for high unemployment a reality in most of the EFTA countries. In the 1990s, adherence to the Maastricht convergence rules are likely to have contributed to the rise and persistence of unemployment in the European Union. The European Monetary Union and the European Central Bank are institutions that will be of major importance for the future development of unemployment. This central bank is modeled after the German Bundesbank and has an equal devotion to low and stable inflation. 152

The shift of top priority goals from full employment to low inflation has involved a major reshaping of international and national institutions determining societal power relations. Under Bretton Woods institutions and a Keynesian policy model with low unemployment, unions and employees are partners in formal or informal macro-level trilateral bargaining with employers and governments. In this bargaining, the power of employees rests on their capacity for exerting wage pressure but also on their capacity to moderate their wage pressures in exchange for governments' use of monetary and fiscal policy to maintain full employment, if necessary by demand reflation. In this context, the capacity of national governments is to a significant extent dependent on their possibilities to control cross-border capital flows. With deregulated capital movements and a monetarist policy model, the central bank alone is in charge of controlling inflation; since low inflation is the only goal variable, whenever necessary this goal can be achieved by demand contraction functioning as a worker disciplinary device. The globalization of capital means that the potential contribution of unions to wage restraint has now lost much of its value as currency in political exchange. In this setting, unions can maintain employment primarily by keeping wage increases so low that the central bank does not find it necessary to act. The action alternatives by unions and employees are now greatly restricted; if they exert their potential power, the central bank can punish them by higher unemployment. These institutional changes setting the framework for the exertion of power by major interest groups are likely have important distributive consequences, enabling some actors while restricting others. To understand these developments, it is necessary to complement analyses in the supply-and-demand framework with a focus on positive-sum distributive conflicts among major interests groups differently positioned in terms of power.

## NOTES

- 1. Data sources for 1921-38 are Sven Hegelund, Lars Jonung, Erling Petersson, and Eskil Wadensjö, "The Philips' Curve for Sweden? The Determinants of Wages and Prices in Sweden 1922-1971" (Lunds Universitet, Nationalekonomiska Institutionen, Lund, 1975); C. H. Feinstein, National Income, Expenditure and Output of the United Kingdom 1855-1965 (Cambridge, UK: Cambridge University Press, 1972). Data source for 1950-59 is Angus Maddison, Dynamic Forces in Capitalist Development: A Long-Run Comparative View (Oxford, UK: Oxford University Press, 1991). Data source for 1960-2000 is Labour Force Statistics (Paris: Organization for Economic Cooperation and Development [OECD], various years).
- 2. William Beveridge, *Social Insurance and Allied Services* (New York: Macmillan, 1942).
- 3. William Beveridge, *Full Employment in a Free Society* (New York: W. W. Norton, 1944), 93ff.
- 4. Arthur Okun, *The Political Economics of Prosperity* (Washington, DC: Brookings Institution, 1970).
  - 5. Anthony Crosland, The Future of Socialism (London: Cape, 1956), 28.

- 6. Alan S. Blinder, "The Challenge of High Unemployment," *American Economic Review* 78, no. 2 (1988): 1-15.
- 7. These works include, for example, Geoffrey Garrett, Partisan Politics in the Global Economy (Cambridge, UK: Cambridge University Press, 1998); J. Rogers Hollingsworth and Robert Boyer, Contemporary Capitalism: The Embeddedness of Institutions (Cambridge, UK: Cambridge University Press, 1997); Torben Iversen, Jonas Pontusson, and David W. Soskice, Unions, Employers and Central Banks: Macroeconomic Coordination and Institutional Change in Social Market Economies (Cambridge, UK: Cambridge University Press, 2000); Herbert Kitschelt, The Transformation of European Social Democracy (Cambridge, UK: Cambridge University Press, 1994); Herbert Kitschelt, Peter Lange, Gary Marks, and John D. Stephens, eds., Continuity and Change in Contemporary Capitalism (Cambridge, UK: Cambridge University Press, 1999); Fritz W. Scharpf and Vivien A. Schmidt, eds., Welfare and Work in the Open Economy: From Vulnerability to Competitiveness (Oxford, UK: Oxford University Press, 2000); Fritz W. Scharpf and Vivien A. Schmidt, eds., Welfare and Work in the Open Economy: Diverse Responses to Common Challenges (Oxford, UK: Oxford University Press; 2000).
- 8. Thus, while there is a sizable scholarship exploring the causes of the Great Depression during the first half of the 1930s, the causes of its inverse—the quarter century of The Great Trough—have remained largely unexplored.
- 9. The selection of countries is thus based on the idea of "most comparable cases." See Arend Lijphart, "The Comparable-Cases Strategy in Comparative Research," *Comparative Political Studies* 8, no. 2 (1975): 158-77.
- 10. The New Palgrave: A Dictionary of Economics, ed. John Eatwell, Murray Milgate, and Peter Newman (London: Macmillan, 1987); David L. Sills, ed., The International Encyclopedia of the Social Sciences (New York: Collier-Macmillan, 1968).
- 11. For a review, see David Soskice, "Reinterpreting Corporatism and Explaining Unemployment: Co-ordinated and Non-co-ordinated Market Economies," in *Labour Relations and Economic Performance*, ed. Renato Brunetta and Carlo Dell'Aringa (London: Macmillan, 1990), chap. 7. Keynesian interpretations stressing the role of investment have also been advanced; see, for example, Paul Davidson, "Post Keynesian Employment Analysis and the Macroeconomics of OECD Unemployment," *The Economic Journal* 108 (May 1998): 817-31.
- 12. For applications of this approach, see, for example, Gösta Esping-Andersen, *Politics against Markets: The Social Democratic Road to Power* (Princeton, NJ: Princeton University Press, 1985); Walter Korpi, *The Working Class in Welfare Capitalism: Work, Unions and Politics in Sweden* (London: Routledge & Kegan Paul, 1978); Walter Korpi, *The Democratic Class Struggle* (London: Routledge & Kegan Paul, 1983); Walter Korpi, "Power Resources Approach vs. Action and Conflict: On Causal and Intentional Explanation in the Study of Power," *Sociological Theory* 3, no. 2 (1985): 31-45; Walter Korpi, "Contentious Institutions: An Augmented Rational-Actor Analysis of the Origins and Path Dependency of Welfare State Institutions in the Western Countries," *Rationality and Society* 13, no. 2 (2001): 235-83; John Myles, *Old Age in the Welfare State: The Political Economy of Public Pensions* (Lawrence: University Press of Kansas, 1989); Julia S. O'Connor and Gregg M. Olsen, *Power Resources Theory and the Welfare State: A Critical Approach* (Toronto, Canada: University of Toronto Press, 1998); John D. Stephens, *The Transition from Capitalism to Socialism* (London: Macmillan, 1979).
- 13. Robert M. Solow, "Unemployment in the United States and in Europe: A Contrast and the Reasons," CESifo working paper, no. 231, 2000, 9, italics added.
- 14. Armen Alchian and Harold Demsetz, "Production, Information Costs, and Economic Organization," *American Economic Review* 62, no. 5 (1972): 777-95, at 777.

- 15. Quoted in Beveridge, Full Employment, 195.
- 16. In contrast to "economic rationality," bounded rationality assumes that actors are satisfying rather than maximizing, have limited information and information-processing capability, and need not be exclusively focused on material self-interest. In this connection, the complications with broad-based collective action pointed out long ago in Mancur Olson, *The Logic of Collective Action: Public Goods and the Theory of Groups* (Cambridge, MA: Harvard University Press, 1965) should, however, be recognized, as well as the fact that employees are internally heterogeneous. See John H. Goldthorpe, *On Sociology: Numbers, Narratives, and the Integration of Research and Theory* (Oxford, UK: Oxford University Press, 2000), chap. 10.
- 17. The term "distortion" carries a clear implication of twisting or wresting away from a natural or true shape. Here the point of comparison is, however, not nature but the theoretical model of the perfect market.
- 18. The reform-rigidity sides of the coin are to some extent overlapping in that reforms can have unexpected and unwanted consequences and that some types of political measures may compensate for market failures.
- 19. Joan Robinson, "The Second Crises of Economic Theory," *American Economic Review* 62, no. 1 (1972): 1-10.
- 20. For a discussion, see Truman F. Bewley, "Why Not Cut Pay?" *European Economic Review* 42 (May 1998): 459-90.
- 21. Milton Friedman, "The Role of Monetary Policy," *American Economic Review* 58 (March 1968): 1-17.
- 22. Edmund S. Phelps, *Inflation Policy and Unemployment Theory* (New York: Norton, 1972). In the judgment of Robert M. Solow, from a perspective not limited to neoclassical economics, the original version of search theory provides a picture that puts demands on credulity.

People who give the vague impression of being unemployed are actually engaged in voluntary leisure. They are taking it now, planning to substitute extra work later, because they think, rightly or wrongly, that current real wages are unusually low compared with the present value of what the labor market will offer in the future. . . . It is astonishing that believers have made essentially no effort to verify this central hypothesis.

Robert M. Solow, "On Theories of Unemployment," *American Economic Review* 70, no. 1 (1980): 1-11, at 7.

- 23. Michael Bruno and Jeffrey D. Sachs, *The Economics of Worldwide Stagflation* (Oxford, UK: Basil Blackwell, 1985). For a discussion, see Walter Korpi, "Political and Economic Explanations for Unemployment: A Cross-National and Long-Term Analysis," *British Journal of Political Science* 21, no. 3 (1981): 315-48.
- 24. Also, several other factors have figured in the discussion, for example, competition from newly industrialized countries and regional mismatch. Although such factors can be of some relevance in some circumstances, they do not appear to be crucial for the patterns of long-term changes discussed here.
  - 25. OECD, Education at a Glance (Paris: OECD, 1995).
- 26. See Rune Åberg, "Equilibrium Unemployment, Search Behaviour and Unemployment Persistency," Cambridge Journal of Economics 25, no. 2 (2001): 131-47; Lex Borghans and Andries de Grip, eds., The Overeducated Worker? The Economics of Skill Utilization (Cheltenham, UK: Edward Elgar, 2000); Richard B. Freeman, The Overeducated American (New York: Academic Press, 1976); Sten Johansson, Per Lundborg, and Johnny Zetterberg, Massarbetslöshetens karaktär och vägarna till full sysselsättning (Stockholm: Fackföreningsrörelsens Institut för Ekonomisk Forskning, 1999); Carl le Grand, Ryszard Szulkin, and Michael Tåhlin, "Har jobben blivit bättre? En analys av

- arbetsinnehållet under tre decennier," In *Välfärd och arbete i arbetslöshetens årtionde*. *SOU 2001:53*, ed. J. Fritzell, M. Gähler, and O. Lundberg (Stockholm: Fritzes, 2001), 79-119.
- 27. Tomas Korpi and Sten-Åke Stenberg, "Massarbetslöshetens Sverige—arbetslöshetens karaktär och effekter på individers levnadsförhållanden," in *Välfärd och arbete i arbetslöshetens årtionde. SOU 2001:53*, ed. J. Fritzell, M. Gähler, and O. Lundberg (Stockholm: Fritzes, 2001), chap. 2.
  - 28. Lester Thurow, Generating Inequality (New York: Macmillan, 1975).
- 29. For a review, see, for example, Charles R. Bean, "European Unemployment: A Survey," *Journal of Economic Literature* 32 (June 1994): 573-619.
- 30. Already during the period between the two world wars, pre-Keynesian economists such as A. C. Pigou, John Hicks, Eli Heckscher, and Gustav Cassel emphasized the negative incentive effects of unemployment insurance. See Bertil Holmlund, "Unemployment Insurance in Theory and Practice," *Scandinavian Journal of Economics*, 100, no. 2 (1998): 113-41.
- 31. See Richard Layard, Stephen Nickell, and Richard Jackman, *Unemployment: Macroeconomic Performance and the Labour Market* (Oxford, UK: Oxford University Press, 1991); Stephen Nickell and Richard Layard, "Labor Market Institutions and Economic Performance," in *Handbook of Labor Economics*, Vol. 3, ed. Orley Ashenfelter and David Card (Amsterdam: North-Holland, 1999); Stephen Nickell, "Unemployment and Labor Market Rigidities: Europe versus North America," *Journal of Economic Perspectives*, 11, no. 3 (1997): 55-74; Horst Siebert, "Labour Market Rigidities: At the Root of Unemployment in Europe," *Journal of Economic Perspectives* 11, no.3 (1997): 37-54.
  - 32. Layard, Nickell, and Jackman, Unemployment, 61.
- 33. For example, in Sweden in 1990, the unemployment insurance fund for fishermen paid out benefits to 73 percent of its members at least sometime during the year. This reflects not only bad weather conditions but also largely the effects of fishing quotas imposed by international agreements. In the funds for musicians and for theater employees, the percentage with benefits at least sometime during the year were 37 and 29, respectively, which reflects the very unstable career prospects in such branches of activity. However, as long as the level of unemployment remained low, in the great majority of all funds unemployment insurance was largely used for brief spells of unemployment and there was little "churning" between unemployment benefits and active labor market programs. See Walter Korpi, *Arbetslöshet och arbetslöshetsförsäkring i Sverige* (Stockholm: Allmänna förlaget, 1995).
- 34. See Bernhard Ebbinghaus, "A Way Out of 'Exit from Work'? Reversing the Entrenched Pathways of Early Retirement," in *Welfare and Work in the Open Economy: Diverse Responses to Common Challenges*, ed. Fritz W. Scharpf and Vivien A. Schmidt (Oxford, UK: Oxford University Press; 2000), chap. 11.
- 35. See Jørgen Goul Andersen, "Marginalization, Citizenship and the Economy: The Capacities of the Universalist Welfare State in Denmark," in *The Rationality of the Welfare State*, ed. Erik Oddvar Eriksen and Jörn Loftager (Oslo, Norway: Scandinavian University Press, 1996); Jelle Visser and Anton Hemerijck, *A Dutch Miracle: Job Growth, Welfare Reform and Corporatism in the Netherlands* (Amsterdam: Amsterdam University Press, 1997).
- 36. See Marie Jahoda, Employment and Unemployment: A Social Psychological Analysis (New York: Cambridge University Press, 1982); Duncan Gallie, Catherine Marsh, and Carolyn Vogler, Social Change and the Experience of Unemployment (Oxford, UK: Oxford University Press, 1994); Duncan Gallie and Serge Paugam, eds., Welfare Regimes and the Experience of Unemployment in Europe (Oxford, UK: Oxford University Press, 2000).

- 37. See Susanne Alm, The Resurgence of Mass Unemployment: Studies on Social Consequences of Joblessness in Sweden in the 1990s (Stockholm: Swedish Institute for Social Research, Stockholm University, 2001); Anders Björklund, "Unemployment and Mental Health—Some Evidence from Panel Data," Journal of Human Resources 20, no. 4 (1985): 469-83; Anders Björklund and Tor Eriksson, "Unemployment and Mental Health: A Survey of Nordic Research," Scandinavian Journal of Social Welfare, 7, no. 3 (1998): 219-35; Gallie, Marsh, and Vogler, Social Change; Gallie and Paugam, Welfare Regimes; Jahoda, Employment and Unemployment; Tomas Korpi, Escaping Unemployment: Studies in the Individual Consequences of Unemployment and Labor Market Policy (Stockolm: Swedish Institute for Social Resarch, 1994); Tomas Korpi, The Unemployment Process: Studies of Search, Selection, and Social Mobility in the Labor Market (Stockholm: Department of Sociology, Stockholm University, 1998); Mikael Nordenmark, "Employment Commitment and Psychological Well-being among Unemployed Men and Women," Acta Sociologica 42, no. 2 (1999): 125-46; Mikael Nordenmark and Mattias Strand, "Towards a Sociological Understanding of Mental Well-being among the Unemployed: The Role of Economic and Psycho-social Factors," Sociology, 33, no. 4 (1999): 577-97.
- 38. Averages for countries are population weighted. Respondents here include only persons twenty to fifty-four years of age classified either as unemployed or as employees in employment. The self-employed and so forth are thus excluded. Since manual workers show lower levels of satisfaction than do white-collar employees and former manual workers probably are overrepresented among the unemployed, the average level of dissatisfaction among employees is here weighted so that manual workers have twice the weight of white-collar employees. For the years 1980 and 1981, probably for some technical reasons, the proportion dissatisfied among unemployed men is considerably lower than for other years; Ronald Inglehart, Karlheinz Reif, and Anna Melich, *European Communities Studies*, 1970-1992 (Ann Arbor, MI: Inter-university Consortium for Political and Social Research, Cumulative File ICPSR 9361/ZA 2533, 1997, and later versions).
- 39. Rune Åberg, "Ekonomiska och sociala perspektiv på sökeffektivitet och långtidsarbetslöshet," *Arbetmarknad och Arbetsliv*, 1, no. 2 (1995): 113-32.
- 40. The positive role of social insurance institutions has been discussed by economists such as Jonas Agell, "On the Benefits from Rigid Labour Markets: Norms, Market Failures and Social Insurance," *Economic Journal* 109, no. 453 (1999): 143-64; and Anthony B. Atkinson, *The Economic Consequences of Rolling Back the Welfare State* (Cambridge, MA: MIT Press, 1999).
- 41. See Åberg, "Equilibrium Unemployment," and Alm, *The Resurgence of Mass Unemployment*.
- 42. Anthony B. Atkinson and John Micklewright, "Unemployment Compensation and Labor Market Transitions: A Critical Review," *Journal of Economic Literature* 29, no. 4 (1991): 1679-727; Theresa J. Devine and Nicholas M. Kiefer, *Empirical Labor Economics: The Search Approach* (New York: Oxford University Press, 1991); Holmlund, "Unemployment Insurance"; Layard, Nickell, and Jackson, *Unemployment*; Peder J. Pedersen and Niels Westergard-Nielsen, "Unemployment: A Review of the Evidence from Panel Data," *OECD Economic Studies* no. 20 (spring 1993): 65-114.
  - 43. Atkinson and Micklewright, "Unemployment Compensation."
- 44. Devine and Kiefer (*Empirical Labor Economics*, 302) review studies primarily from the United States and the United Kingdom and find that among jobs applied for by the unemployed, "the typical acceptance probability [of a job offer] is high—in the range of 0.8-1.0." Of course, this need not, however, mean that the unemployed would accept *any* job.

- 45. Åberg, "Equilibrium Unemployment"; Johansson, Lundborg, and Zetterberg, *Massarbetslöshetens karaktär*; Solow, "On Theories of Unemployment."
- 46. Estimates of the nonaccelerating inflation rate of unemployment and the nonaccelerating wage rate of unemployment are typically derived from regression equations based on time series, with previous unemployment and changes in consumer prices or wages as the most frequent independent variables. Since these estimates have not been shown to be associated with the behavior of the unemployed, they need not have construct validity.
- 47. Layard, Nickell, and Jackman (*Unemployment*) talk about the unemployed as "inflation fighters" to refer to the functions of the unemployed in decreasing wage pressures.
- 48. Åberg, "Equilibrium Unemployment"; Anders Harkman and Fredrik Jansson, "Vad bestämmer sökaktiviteten?" *Arbetsmarknad och arbetsliv* 1, no. 2 (1995): 99-132.
- 49. Howard Machin and Alan Manning, "The Causes and Consequences of Longterm Unemployment in Europe," in *Handbook of Labor Economics, Volume 3*, ed. Orley Ashenfelter and David Card (Amsterdam: North-Holland, 1999).
- 50. OECD, The OECD Jobs Study. Unemployment in the OECD Area 1950-95 (Paris: OECD, 1994).
- 51. Alan Manning, "Comment on B. Holmlund, 'Unemployment Insurance in Theory and Practice,' "Scandinavian Journal of Economics 100, no. 1 (1998): 143-45. In a warning that should be taken seriously in all social science disciplines, Manning writes,

We have very strong *a priori* beliefs from theory that there should be such a link [between unemployment benefits and unemployment], beliefs that are so strong that we can read paragraphs like the one above and not think that anything is amiss. We need to be honest about the fact that theory plays a disturbingly large part in informing discussion about the impact of unemployment insurance on the labour market. (P. 145, italics added).

- 52. L. Ljungqvist and T. Sargent, "The European Unemployment Dilemma," Federal Reserve Bank of Chicago, working paper 17, 1995.
- 53. Ola Sjöberg, "Unemployment and Unemployment Benefits in the OECD 1960-1990," *Work, Employment and Society* 14, no. 1 (2000): 51-76.
- 54. The net replacement level is computed as an average for a single person and a four-person family with one earner and two minor children during the first week of unemployment (after waiting days) and a year consisting of 26 weeks of benefits and 26 weeks of work. In countries without a defined duration, it is set to 260 weeks, that is, five years. Data on unemployment insurance are from the Social Citizenship Indicator Program now under construction at the Swedish Institute for Social Research, Stockholm University, and have considerably higher quality than those assembled by the OECD. Benefits levels and durations in unemployment insurance have been determined as of the end of every fifth year in the period 1960-95. Since it is reasonable to assume some time lags in the effects of changes in unemployment insurance on the behavior of the unemployed, and since changes in programs often are relatively marginal, for each observation year the characteristics of unemployment insurance is correlated with unemployment rates for the observation year plus the two following years. Thus, for example, the replacement rate at the end of 1960 is correlated with unemployment levels 1960, 1961, and 1962. The number of observation years forming the bases for the computation of average period correlations is thus 9, 9, and
- 55. These results are thus in agreement with the conclusion by Steinar Strøm, "Comment on B. Holmlund 'Unemployment Insurance in Theory and Practice,' "Scandinavian Journal of Economics, 100, no. 1 (1998): 151-152, that

neither microeconomic nor macroeconomic results give strong and/or convincing support to the predictions of strong positive relationship between unemployment and unemployment benefits as indicated in microeconomic and macroeconomic theory. Moreover, there is no support for the strong beliefs, held by many economists and others, of a strong positive relationship between unemployment benefits and duration of unemployment.

- 56. A. W. Phillips, "The Relation between Unemployment and the Rate of Change of Money Wage Rates in the United Kingdom, 1861-1957," *Economica* 25 (November 1957): 283-99.
- 57. David G. Blanchflower and Andrew J. Oswald, *The Wage Curve* (Cambridge, MA: MIT Press, 1994); David G. Blanchflower and Andrew J. Oswald, "An Introduction to the Wage Curve," *Journal of Economic Perspectives* 9, no. 3 (1995): 153-67.
- 58. George A. Akerlof, "Gift Exchange and Efficiency-Wage Theory: Four Views," *American Economic Review* 74, no. 2 (1984): 79-83; George A. Akerlof and Janet L. Yellen, ed., *Efficiency Wage Models of the Labor Market* (Cambridge, UK: Cambridge University Press, 1986); Janet L. Yellen, "Efficiency Wage Models of Unemployment," *American Economic Review* 74, no. 2 (1984): 200-205.
- 59. Peter Blau, *Power and Exchange in Social Life* (New York: Wiley, 1964); George C. Homans, *Social Behavior: Its Elementary Forms* (New York: Harcourt, Brace & World, 1961).
- 60. Carl Shapiro and Joseph E. Stiglitz, "Equilibrium Unemployment as a Worker Discipline Device," *American Economic Review* 74, no. 3 (1984): 433-44.
- 61. Michal Kalecki, *The Last Phase in the Transformation of Capitalism* (New York: Monthly Review Press, 1943): 175.
  - 62. Layard, Nickell, and Jackman, Unemployment, 1-3.
- 63. Newell and Symon suggest that during the twentieth century, the long-term changes in unemployment in the United Kingdom reflect changing tastes for unemployment in the labor force, with the generations experiencing the period between the world wars being highly risk averse but those growing up during full employment less so. Andrew Newell and James Symon, "The Passing of the Golden Age," in *Labour Relations and Economic Performance* (proceedings of a conference held by the International Economic Association in Venice, Italy), ed. Renato Brunetta and Carlo Dell'Aringa (London: Macmillan, 1990), 353-77. The problem with this explanation is that we have no independent measure of changes in tastes and that it is difficult to know why and when some tastes but not others are transformed into policies. Furthermore, as noted above, also in recent decades those who have tasted unemployment find it bitter.
- 64. See Eero Carroll, *Emergence and Structuring of Social Insurance Institutions: Comparative Studies on Social Policy and Unemployment Institutions* (Stockholm: Swedish Institute for Social Research, Stockholm University, 1999); Ingalill Montanari, "Modernisation, Globalisation and the Welfare State: A Comparative Analysis of Old and New Convergence of Social Insurance since 1930," *British Journal of Sociology* 52, no. 3 (2001): 469-94.
- 65. From 1960 to 1973, in the smaller OECD countries, average tax rates increased from 27 to 36 percent and in the larger ones from 29 to 33 percent. OECD, *Historical Statistics* (Paris: OECD, Table 6.6).
- 66. During The Great Trough 1960-73, the correlation between levels of unemployment and rates of GDP per capita growth among our eighteen countries is .04. While this type of correlation of course must be interpreted with utmost care, it would appear to indicate that it is difficult to equate rapid growth with full employment. It would also appear difficult to explain variations in unemployment in terms of wage-setting institutions.

- 67. Andrew Shonfield, *Modern Capitalism: The Changing Balance of Public and Private Power* (New York: Oxford University Press, 1965), 63.
- 68. Andrea Boltho, "Did Policy Activism Work?" European Economic Review 33, (December 1989): 1709-26.
  - 69. Korpi, "Political and Economic Explanations."
- 70. Measured as the average percentage of votes for the traditional social democratic parties and parties to their Left in our eighteen countries, Left parties had received only 14 percent of votes in the period 1900-13 and 28 percent in 1919-38 but garnered on the average 37 percent of the votes in 1946-72. Before the First World War, Left government participation had been exceedingly rare. In terms of the average Left share of cabinet seats, their participation doubled from 13 percent between the two world wars to 28 percent 1946-72, while the percentage of time with Left representation in governments doubled from 22 to 46 percent. Average union membership as a percentage of employees climbed from 22 percent in the interwar period to 41 percent in the latter period.
- 71. Before the Second World War, in most of our countries, universal suffrage had typically existed for only two to three decades. In four of them—Austria, Germany, Italy, and Japan—authoritarian regimes had been in power in the interwar years.
- 72. The countries covered were Belgium, France, Germany, Italy, the Netherlands, Norway, the United Kingdom, and the United States.
- 73. E. S. Kirchen et al., *Economic Policy in Our Time, Vol I* (Amsterdam: North-Holland, 1964), 224-9.
- 74. Maurice Duverger, *Political Parties: Their Organization and Activity in the Modern State* (New York: Wiley, 1958).
- 75. One example is provided by the conservative government in Britain 1951-64, where the treasury has been described as behaving like "a simple Pavlovian dog responding to two stimuli," one being "a run on the reserves" and the other "500 000 unemployed" with politicians responding most often to the latter stimuli and officials to the former one. Samuel Brittan, *The Treasury under the Tories*, 1951-1964 (Harmondsworth, UK: Penguin, 1964), 288.
- 76. Because of the severe split among social democrats and communists in Finland, France, and Italy, in these countries, only one-third of the time in government is taken into account.
- 77. In an interesting volume on the acceptance of Keynesian economic ideas in the Western countries before and after the Second World War, Peter Hall discusses the role of professional economists, institutional structures, and political parties in this context. Peter A. Hall, *The Political Power of Economic Ideas: Keynesianism across Nations* (Princeton, NJ: Princeton University Press, 1989). There would, however, not appear to be a clear correlation between the ease of acceptance of Keynesian thinking among economists and levels of unemployment during The Great Trough. Thus, for example, while economists' acceptance was late in Finland, this country by and large had very low unemployment, while easy and early acceptance in the United States came to coexist with relatively high unemployment.
- 78. Koji Taira, "Japan's Low Unemployment: Economic Miracle or Statistical Artifact?" *Monthly Labor Review* 106 (1983): 3-10; Angelika Ernst, "Arbeitslosigkeit und Unterbeschäftigung in Japan. Eine Übersicht zum Stand der Empirischen Forschung," *Mitteilungen aus der Arbeitsmarkt und Berufsforschung* 11 (1978): 34-49; Constance Sorrentino, "Japan's Low Unemployment: An In-depth Analysis," *Monthly Labor Review* 107 (1984): 18-27.
- 79. See Fred Hirsch, "The Ideological Underlay of Inflation," in *The Political Economy of Inflation*, ed. Fred Hirsch and John. H. Goldthorpe (London: Martin Robertson,

- 1978); and John H. Goldthorpe, "The Current Inflation: Towards a Sociological Account," in *The Political Economy of Inflation*, ed. Fred Hirsch and John H. Goldthorpe (London: Martin Robertson, 1978); Fred Hirsch and Peter Oppenheimer, "The Trial of Managed Money: Currency, Credit and Prices 1920-1970," in *The Fontana Economic History of Europe*, ed. Carlo M. Cipolla (London: Collins/Fontana, 1976); and Andrew Glyn, "Social-Democracy and Full-Employment," *New Left Review* no. 211 (1995): 33-55.
- 80. An example here is that the concept of the Phillips curve has come to mean not a relationship between unemployment and the change of money wages as it was originally derived by Phillips but instead a relationship between unemployment and rates of inflation.
- 81. For reviews, see Michael D. Bordo and Anna J. Schwartz, "Monetary Policy Regimes and Economic Performance: The Historical Record," in *Handbook of Macroeconomics*, ed. J. B. Woodford and M. Taylor (Amsterdam: Elsevier, 1999), 149-233; Barry Eichengreen and Marc Flandreau, *The Gold Standard in Theory and History* (London: Routledge, 1997). The gold standard was the most common one, but some countries had a tie to silver and a few also a bimetallic standard.
  - 82. Hirsch and Oppenheimer, The Trial of Managed Money.
- 83. Up to 1959, employees involved in strikes and lockouts are taken as a percentage of the nonagricultural population, after 1960 as a percentage of all employees. Because of changes in definitions in published data on industrial disputes from the International Labour Organization, the United States is excluded after 1981 and France since 1983.
- 84. Arthur M. Ross and Paul T. Hartman, *Changing Patterns of Industrial Conflict* (New York: John Wiley, 1960).
- 85. Walter Korpi and Michael Shalev, "Strikes, Power and Politics in the Western Nations, 1900-1976," *Political Power and Social Theory* 1 (1980): 301-34. In Sweden, the number of unofficial strikes increased after 1969. The major break in the pattern of relative industrial peace, however, was the 1980 nationwide lockout in the private sector declared by the Swedish Employers' Confederation during the period of center-conservative governments 1976-81.
- 86. For a contemporary discusstion, see Colin Crouch and Alessandro Pizzorno, *The Resurgence of Class Conflict in Western Europe since 1968* (London: Macmillan, 1978). Behind these unweighted averages, we do, however, find major intercountry differences. Thus, besides Austria, Norway, and Sweden, conflict rates were also low in Germany, the Netherlands, and Switzerland while they were high in Australia, Finland, France, Italy, New Zealand, and the United Kingdom.
- 87. In the United States and Canada, disputes of long duration did, however, remain the dominant pattern. The same was also partially true in Ireland.
- 88. The literature on economic voting indicates that to a considerable extent these fears were realistic (cf. the following).
  - 89. Crouch and Pizzorno, The Resurgence of Class Conflict.
- 90. In retrospect, it would appear that high inflation in this period was to a large extent related to the two oil shocks and the Vietnam War and thus need not have invalidated the Keynesian policy model.
  - 91. OECD, Inflation: The Present Problem (Paris: OECD, 1970), 6-10.
  - 92. Ibid., 8-9, 35.
- 93. Both Gösta Rehn and Rudolf Meidner were economists at the Swedish Confederation of Trade Unions in the 1940s and 1950s, and they developed the intellectual basis for the active labor market policy introduced during this period.
  - 94. Gösta Rehn, discussion with Walter Korpi, fall 1990.
- 95. Paul McCracken et al., *Towards Full Employment and Price Stability* (OECD: Paris, 1977), 26.

- 96. For discussions, see Ton Notermans, "The Abdication from National Policy Autonomy: Why the Macroeconomic Policy Regime Has Become So Unfavorable to Labor," *Politics & Society* 21, no. 2, (1993): 133-167; Jonathon W. Moses, "Abdication from National Policy Autonomy: What's Left to Leave?" *Politics & Society* 22, no. 2 (1994): 125-148; and Geoffrey Garrett, "The Causes of Globalization," *Comparative Political Studies*, 33, no. 6/7 (2000): 941-91.
- 97. See Fritz W. Scharpf, *Crisis and Choice in European Social Democracy* (Ithaca, NY: Cornell University Press, 1991); Philip Manow and Eric Seils, "Adjusting Badly: The German Welfare State, Structural Change, and the Open Economy," in *Welfare and Work in the Open Economy: Diverse Responses to Common Challenges*, ed. Fritz W. Scharpf and Vivien A. Schmidt (Oxford, UK: Oxford University Press, 2000), 264-307; Wendy Carlin and David Soskice, "Shocks to the System: The German Political Economy under Stress," *National Institute Economic Review* no. 159 (1997): 57-76.
  - 98. This policy included a doubling of the nominal interest rate.
- 99. Colin Crouch, *Trade Unions: The Logic of Collective Action* (London: Fontana, 1982); Martin Rhodes, "Restructuring the British Welfare State: Between Domestic Constraint and Global Imperatives," in *Welfare and Work in the Open Economy: Diverse Responses to Common Challenges*, ed. Fritz W. Scharpf and Vivien A. Schmidt (Oxford, UK: Oxford University Press, 2000), 19-68.
- 100. Peter Hall, Governing the Economy: The Politics of State Intervention in Britain and France (Cambridge, MA: Polity, 1986); Jonah D. Levy, "Vice into Virtue? Progressive Politics and Welfare Reform in Continental Europe," *Politics & Society* 27, no. 2 (1999): 239-73
  - 101. Layard, Nickell, and Jackman, Unemployment, 18.
- 102. Helmut Northpoth, "Economic, Politics, and the Cycle of Presidential Popularity," in *Economics and Elections: The Major Western Democracies*, ed. Michael S. Lewis-Beck (Ann Arbor: University of Michigan Press, 1988), chap. 9.
- 103. Lewis-Beck, *Economics and Elections*; G. Bingham Powell and Guy D. Whitten, "A Cross-National Analysis of Economic Voting," *American Journal of Political Science* 37, no. 2 (1993): 391-414.
- 104. For leads or access to the data discussed below, I want to thank John Curtice, Jørgen Goul Andersen, Anthony Heath, Sören Holmberg, and Bernhard Wessels.
- 105. See Mori Polls and Surveys (http://www.mori.com/polls/trends, 10 October 2001). In the latter period, unemployment rates were about twice as high as rates of inflation.
- 106. Goul Andersen, "Marginalization," Table 4. During this period, "other problems with the economy" were, however, mentioned more often than inflation, which was pointed out by only 0 to 6 percent of respondents.
- 107. Sören Holmberg, *Välja parti* (Stockholm: Liber, 2000), 114. Inflation has here been coded among other economic issues.
  - 108. Korpi and Stenberg, Massarbetslöshetens Sverige.
- 109. In this context, it should be remembered that the high rates of inflation observed in the 1970s to a large extent reflected the Vietnam War and drastic increases in commodity prices.
  - 110. David Romer, Advanced Macroeconomics (New York: McGraw-Hill, 1996), 429.
- 111. James Tobin, "Inflation and Unemployment," *American Economic Review* 62, no. 1 (1972): 1-18.
  - 112. Layard, Nickell, and Jackman, Unemployment, 13.
- 113. Stephen Nickell, "Unemployment: Questions and Some Answers," *Economic Journal* 108, no. 448 (1998): 805.

- 114. Gösta Rehn, "State, Economic Policy and Industrial Relations in the 1980s: Problems and Trends," *Economic and Industrial Democracy* 8, no. 1 (1987): 16-93, at 63.
  - 115. Kalecki, The Last Phase.
- 116. For a discussion, see Göran Therborn, Why Some Peoples Are More Unemployed Than Others (London: Verso, 1986).
- 117. The eight countries were Belgium, Denmark, France, Germany, Ireland, Italy, the Netherlands, and the United Kingdom.
- 118. The members of the European Free Trade Agreement (EFTA) were Austria, Finland, Norway, Switzerland, and Sweden.
- 119. For helpful reviews, see M. Crepaz and A. Lijphart, "Corporatism and Consensus Democracy in Eighteen Countries: Conceptual and Empirical Linkages," *British Journal of Political Science* 21, no. 2 (1991): 135-46; Michael Shalev, "Class Conflict, Corporatism and Comparison: The Japanese Enigma," in *Japanese Models of Conflict Resolution*, ed. S. N. Eisenstadt and E. Ben-Ari (London: Kegan Paul International, 1990), 60-93; Alan Siaroff, "Corporatism in 24 Industrial Democracies: Meaning and Measurement," *European Journal of Political Research* 36, no. 2 (1999): 175-205.
- 120. Jaakko Nousiainen, *The Finnish Political System* (Cambridge, MA: Harvard University Press, 1971). A minority of one-sixth of the *Eduskunta* could thus postpone some types of legislation. Up to 1987, reflecting on the relationship to the Soviet Union, the Conservative Party in Finland was considered unfit for government participation.
- 121. Giuliano Bonoli and André Mach, "Switzerland: Adjustment Politics within Institutional Constraint," in Welfare and Work in the Open Economy, ed. Fritz W. Scharpf and Vivien A. Schmidt (Oxford, UK: Oxford University Press, 2000), 131-74; Ellen Immergut, The Political Construction of Interests: National Health Insurance Politics in Switzerland, France and Sweden, 1930-1970 (New York: Cambridge University Press, 1992); H. Kriesi, Entscheidungsstrukturen und Entscheidungsprozesse in der Schweizer Politik, (Frankfurt, Germany: Campus, 1980); Franz Lehner, "Consociational Democracy in Switzerland: A Political-Economic Explanation and Some Empirical Evidence," European Journal of Political Research 12, no. 1 (1984): 25-42; Manfred G. Schmidt, Der Schweizerische Weg zur Vollbeschäftigung: Eine Bilanz der Beschäftigung, der Arbeitslosigkeit und der Arbeitsmarktpolitik (Frankfurt, Germany: Campus, 1985).
- 122. Lars Calmfors and John Driffill, "Bargaining Structure, Corporatism and Macroeconomic Performance," *Economic Policy* 6 (1988): 14-61; Layard, Nickell, and Jackman, *Unemployment*: Crouch. *Trade Unions*.
- 123. In this context, it must, however, be remembered that in Ireland, a type of macro-political bargaining with labor in a relatively weak role was instituted in the 1980s. See Niamh Hardiman, "Economic Governance and Political Innovation in Ireland" (paper presented at the annual meeting of the American Political Science Association, Washington, DC, 31 August-3 September 2000). In New Zealand as well as in Australia, wage arbitration by courts has had a long tradition but was largely discontinued in the 1990s; in Australia, however, after a period of macro-level bargaining during the accord of the 1980s.
- 124. In Austria, social democrats dominated the government from 1970 to 1987. For a discussion, see Anton Hemerijck, Brigitte Unger, and Jelle Visser, "How Small Countries Negotiate Change: Twenty-Five Years of Policy Adjustment in Austria, the Netherlands, and Belgium," in *Welfare and Work in the Open Economy: Diverse Responses to Common Challenges*, ed. Fritz W. Scharpf and Vivien A. Schmidt (Oxford, UK: Oxford University Press, 2000), 175-263.
- 125. Thus, for example, in Sweden the center-conservative coalition government 1976-81 practically nationalized the important steel industry and the major shipyards to avoid a collapse of employment.

- 126. Similar tendencies, although much less marked, were also found in Austria and Germany. From 1973 to 1977, the immigrant proportion of the Swiss labor force declined by 5.3 percentage points (Schmidt, *Der Schweizerische Weg zur Vollbeschäftigung*, 30). The equivalent decrease in Austria and Germany was 1.5 and 2 percentage points (Scharpf, *Crisis and Choice*, 72). The Swiss case is difficult to interpret in terms of patterns of wage bargaining and union strength. While Switzerland has a high degree of employer coordination, unions are generally weak and wage bargaining largely takes place on the firm level. The country never practiced Keynesian policy models. Here the constitution with easy provisions for referenda and the mosaic of linguistic-religious cleavages forming the background for this constitution appear as basic for the cooperative nature of Swiss politics.
- 127. The results do not change much if we use an additive index of coordination among employers and unions, respectively. According to a classification of these terms by Nickell (*Unemployment: Qustions and Some Answers*, 811), this combined index shows low values for Australia, Canada, Ireland, New Zealand, the United Kingdom, and the United States; medium values for Belgium, France, the Netherlands, Italy, Japan, and Switzerland; and high values for Austria, Denmark, Finland, Germany, Norway, and Sweden. This observation need not, however, deny that union capacity for centralized bargaining is important. For consequences of its absence in the United Kingdom, see Peter Hall, *Governing the Economy: The Politics of State Intervention in Britain and France* (Cambridge, UK: Polity, 1986); Rhodes, *Restructuring*. Furthermore, as argued by Soskice ("Reinterpreting Corporatism"), employer coordination is likely to be of importance for long-term business climates.
- 128. T. J. Pempel, *Policy and Politics in Japan: Creative Conservatism* (Philadelphia: Temple University Press, 1982).
- 129. Ronald Dore, "The Distinctiveness of Japan," in *Political Economy of Modern Capitalism*, ed. Colin Crouch and Wolfgang Streeck (London: Sage, 1997), 19-32.
- 130. For a discussion, see Herman Schwarz, "Internationalization and Two Liberal Welfare States: Australia and New Zealand," in *Welfare and Work in the Open Economy: Diverse Responses to Common Challenges*, ed. Fritz W. Scharpf and Vivien A. Schmidt (Oxford, UK: Oxford University Press; 2000), 69-130.
- 131. For an early analysis of interactions between institutions and Left government power, see Peter Lange and Geoffrey Garret, "The Politics of Growth: Strategic Interaction and Economic Performance in the Advanced Industrial Democracies, 1974-1980," *Journal of Politics* 47, no. 3 (1991): 792-827. See also Geoffrey Garrett and Peter Lange, "Political Responses to Interdependence: What's 'Left' for the Left?" *International Organization* 45, no. 4 (1991): 539-64.
- 132. It has, however, not been possible here to include other important policy measures, such as fiscal policies.
- 133. Data on nominal interest rates come from the OECD. The GDP inflation rate of the current year is subtracted from the nominal rate to get the real short-term official interest rate. The European Economic Community category here includes Belgium, Denmark, France, Germany, the Netherlands, Ireland, Italy, and the United Kingdom. The EFTA countries here are Austria, Finland, Sweden, and Switzerland. Norway is not included because of lack of data. Furthermore, since Norway is a small country with a very large oil industry, the Norwegian economy and economic policy has to a great extent been affected by the oil sector, something that makes it less comparable with the other EFTA countries.
- 134. Ireland and Italy with high unemployment did, however, follow the European pattern to the extent that they had negative real interest rates (-5.7 and -1.0, respectively).
- 135. In Australia, Italy, the Netherlands, and the United Kingdom, however, the largest increases took place from 1979 to 1980 and 1981 to 1982. For these countries, increases in

unemployment are determined as changes in average unemployment from 1975 to 1983 and 1984 to 1985.

- 136. In France, the intense electoral competition between the Left and the Right in the 1970s was likely to inhibit strong disinflationary policies (cf. above).
- 137. Jukka Pekkarainen and Juhana Vartiainen, Finlands ekonomiska politik. Den långa linjen 1918-2000 (Stockholm: FIEF, 2000).
- 138. The increase of EFTA interest rates in Figure 7 during this period reflects primarily developments in Finland and Sweden. In Austria and Switzerland, only limited increases were evident.
- 139. For discussions, see Lars Calmfors, "Lessons from the Macroeconomic Experience of Sweden," *European Journal of Political Economy* 9, no. 1 (1993): 25-72; Lennart Erixon, "A Swedish Economic Policy—The Rehn-Meidner Model's Theory, Application and Validity," in *Gösta Rehn, the Swedish Model and Labour Market Policies: International and National Perspectives*, ed. Henry Milner and Eskil Wadensjö (Aldershot, UK: Ashgate, 2001); Andrew Martin, "The Politics of Macroeconomic Policy and Wage Negotiations in Sweden," in *Unions, Employers and Central Banks: Macroeconomic Coordination and Institutional Change in Social Market Economies*, ed. Torben Iversen, Jonas Pontusson, and David W. Soskice (Cambridge, UK: Cambridge University Press, 2000), chap. 8.
- 140. Laurence Ball, "Aggregate Demand and Long-Run Unemployment," *Brookings Papers on Economic Activity* no. 2 (1999): 189-248.
  - 141. Carlin and Soskice, "Shocks to the System," 70.
  - 142. Ibid., 70.
- 143. Compensation to employees paid by resident producers includes wages and salaries and also social security contributions, private pension schemes, and so forth. Operational surplus is defined as the difference between the value of gross output for producers less producers' costs including compensation to employees, costs of intermediate goods bought for use in the production process, the value of wear and tear of production capital, and indirect taxes. Operational surplus includes the incomes of the self-employed. Beginning in 1996, the OECD has changed the definition of the operational surplus category to include also "mixed income," for which information is given only from 1970 onward, and the earlier series was discontinued after 1996. This addition substantially increases the profit/wage ratio, but for the years during which both series are available, the correlation between the two versions of this ratio is very close to unity. I have therefore used regressions to estimate the original ratio for the years 1997 and 1998.
- 144. The profit/wage ratio is a ratio between the profit/GDP ratio and the wage/GDP ratio. A look at these two separate ratios indicates that in most countries, the former shows tendencies to a U-shape while the latter tends to reverse this shape.
- 145. From 1960 to 1974, the decline of the share of the agricultural sector of civilian employment has declined by at least 15 percentage points in Finland, Japan, Italy, and Ireland; 10 to 15 percentage points in Austria, France, and Norway; 5 to 9 percentage points in Canada, Denmark, Germany, Sweden, and Switzerland; but by less than 5 percentage points in Australia, the Netherlands, New Zealand, the United Kingdom, and the United States. From 1974 to 1997, declines with a least 5 percentage points are found only in Japan, France, Italy, Austria, Denmark, Finland, Ireland, and Norway.
  - 146. A similar pattern is also found for Australia and New Zealand.
- 147. In several of our countries, data on operational surplus in manufacturing are found only for shorter time periods and are entirely missing in Austria, Ireland, and Switzerland. In Germany, however, this ratio shows a decline after 1990.

- 148. Robert M. Solow, *The Labor Market as a Social Institution* (Oxford, UK: Basil Blackwell, 1990), 3-4.
  - 149. Kalecki, The Last Phase.
  - 150. Rehn, "State, Economic Policy and Industrial Relations."
  - 151. Ibid., 65.
- 152. This is likely to lead to choices in favor of low inflation. See Robert J. Franzese and Peter A. Hall, "Institutional Dimensions in Coordinating Wage Bargaining and Monetary Policy," in *Unions, Employers and Central Banks: Macroeconomic Coordination and Institutional Change in Social Market Economies*, ed. Torben Iversen, Jonas Pontusson, and David W. Soskice (Cambridge, UK: Cambridge University Press, 2000), chap. 6.